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Civilian Employees' Retirement System of the Police Department of Kansas City, Missouri

*Actuarial Valuation Report
as of April 30, 2021*





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September 23, 2021

The Board of Trustees
Civilian Employees' Retirement System
of the Police Department of Kansas City, Missouri
9701 Marion Park Drive, B
Kansas City, MO 64137

Dear Members of the Board:

At your request, we have performed the annual actuarial valuation of the Civilian Employees' Retirement System of the Police Department of Kansas City, Missouri as of April 30, 2021 for the purpose of determining the actuarial required contribution for the fiscal year beginning May 1, 2022 and ending April 30, 2023. The major findings of the valuation are contained in this report, which reflects the benefit provisions in effect as of April 30, 2021. There were no changes in the benefit provisions or actuarial methods since the prior valuation, but there was one change to the actuarial assumptions used in this valuation. Due to recent favorable investment experience, the Board chose to accelerate the scheduled step-down in the investment return assumption at their meeting on September 9, 2021. As a result, the investment return assumption decreased from 7.40% to 7.10%. The net impact of this change was an increase in both the unfunded actuarial accrued liability and the actuarial required contribution.

In preparing this report, we relied, without audit, on information (some oral and some written) supplied by the System's staff. This information includes, but is not limited to, plan provisions, member data and financial information. Although we found this information to be reasonably consistent and comparable with information reported in prior years, the data has not been audited by Cavanaugh Macdonald Consulting. The valuation results depend on the integrity of this information. If any of this information is inaccurate or incomplete, our results may be different and our calculations may need to be revised.

All costs, liabilities, rates of interest, and other factors for the System have been determined on the basis of actuarial assumptions and methods which are individually reasonable (taking into account the experience of the System and reasonable expectations); and which, in combination, offer our best estimate of anticipated experience affecting the System.

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In order to prepare the results in this report, we have utilized appropriate actuarial models that were developed for this purpose. These models use assumptions about future contingent events along with recognized actuarial approaches to develop the needed results. Future actuarial measurements may differ significantly from the current measurements presented in this report due to such factors as the following: plan experience differing from that anticipated by the economic or demographic assumptions; changes in economic or demographic assumptions; increases or decreases expected as part of the natural operation of the methodology used for these measurements (such as the end of an amortization period or additional cost or contribution requirements based on the plan's funded status); and changes in plan provisions or applicable law. Due to the limited scope of our assignment, we did not perform an analysis of the potential range of future measurements. While we find the actuarial assumptions to be reasonable, the Board of Trustees has the final decision regarding the appropriateness of the assumptions and adopted them as indicated in Appendix C.

As we prepare this report, the world is recovering from the COVID-19 pandemic. We have considered available information, but do not believe there is sufficient data yet to warrant the modification of any of our assumptions. We will continue to monitor the situation and advise the Board in the future of any adjustment we believe would be appropriate.

Actuarial computations presented in this report are for purposes of determining the recommended funding amounts for the System. The calculations in the enclosed report have been made on a basis consistent with our understanding of the System's funding requirements and goals. Determinations for purposes other than meeting these requirements may be significantly different from the results contained in this report. Accordingly, additional determinations may be needed for other purposes. For example, actuarial computations for purposes of fulfilling financial accounting requirements for the System under Governmental Accounting Standards No. 67 and No. 68 are provided in separate reports.

On the basis of the foregoing, we hereby certify that, to the best of our knowledge and belief, this report is complete and accurate and has been prepared in accordance with generally recognized and accepted actuarial principles and practices. We are members of the American Academy of Actuaries and meet the Qualification Standards to render the actuarial opinion contained herein.

We would like to express our appreciation to the System's staff, who gave substantial assistance in supplying the data on which this report is based.

We herewith submit the following report and look forward to discussing it with you.

Respectfully submitted,

A handwritten signature in blue ink that reads 'Patrice Beckham' in a cursive script.

Patrice A. Beckham, FSA, EA, FCA, MAAA
Principal and Consulting Actuary

A handwritten signature in blue ink that reads 'Bryan K. Hoge' in a cursive script.

Bryan K. Hoge, FSA, EA, FCA, MAAA
Consulting Actuary



SECTION 1 – BOARD SUMMARY

OVERVIEW

This report presents the results of the actuarial valuation of the Civilian Employees’ Retirement System of the Police Department of Kansas City, Missouri as of April 30, 2021. The primary purposes of performing a valuation are to:

- Determine the city contribution required to fund the System on an actuarial basis,
- Disclose asset and liability measures as of the valuation date,
- Assess and disclose the key risks associated with funding the System,
- Determine the experience of the System since the last valuation date, and
- Analyze and report on trends in System contributions, assets, and liabilities over the past several years.

The benefit provisions and actuarial methods are unchanged from the last actuarial valuation. However, there was one change to the actuarial assumptions in this valuation. Based on the results of the last experience study, the Board’s intention has been to decrease the investment return assumption incrementally over time. The initial plan was to decrease the assumption by 0.05% each year, beginning with the 2018 valuation, until reaching an assumption of 7.25% in the April 30, 2023 valuation. Over the last few years, it has become clear that the ultimate target for the investment return assumption needs to be lower than 7.25%. The strong return for fiscal year 2021 provided an opportunity to accelerate the reduction in the investment return assumption this year. As a result, the Board adopted the use of an investment return assumption of 7.10% in the 2021 valuation instead of 7.35%, as scheduled. The Board’s intention is to continue to lower the investment return assumption by at least 0.05% per year until the next experience study is performed in 2023. The decrease in the investment return assumption resulted in an increase in the actuarial accrued liability of \$7.8 million and \$0.8 million in the City contribution amount for the fiscal year ending April 30, 2023.

The valuation results provide a “snapshot” view of the System’s financial condition on April 30, 2021. The unfunded actuarial accrued liability (UAAL) increased from the prior valuation by \$3.9 million (from \$42.8 million to \$46.7 million). The investment return on the market value of assets for fiscal year 2021 was 21.7%, but due to the asset smoothing method and deferred investment experience, the return on the actuarial value of assets was 8.4%. Since this return is greater than the assumed rate of return (7.40% for the twelve month period beginning May 1, 2020), there was an experience gain on assets of \$1.5 million. Net demographic experience resulted in an experience gain of \$2.7 million on liabilities, primarily due to cost of living increases that were lower than expected based on the assumption (0% actual versus 2.5% assumed) and actual salary increases that were lower than assumed. A detailed analysis of the change in the UAAL from April 30, 2020 to April 30, 2021 is shown on page 4.

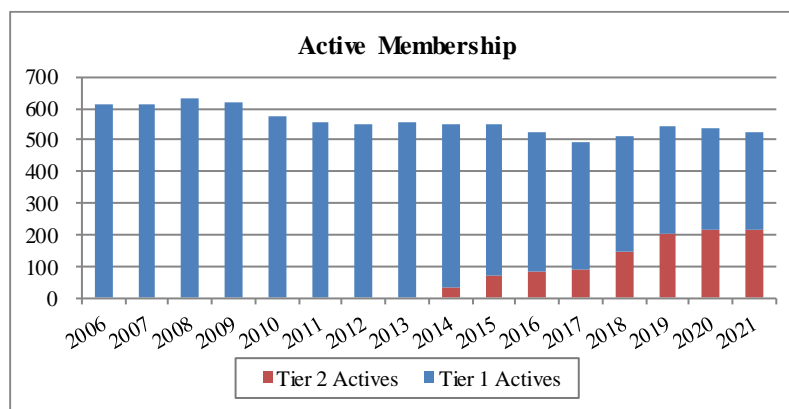
MEMBERSHIP

As the graph on the following page shows, over this period, the number of active members in the valuation has generally decreased. When the number of active members declines, the actuarial contribution rate is negatively impacted. While the normal cost rate is unaffected, the contribution rate for the amortization of the unfunded actuarial accrued liability assumes that covered payroll will increase 3.0% each year. A decline in the number of active members usually results in lower covered payroll than the assumed increase. As a result, the UAAL amortization payment is divided by a smaller payroll amount and the UAAL contribution rate increases. However, the dollar amount of the UAAL payment is unchanged. The number of active members decreased from 537 in the 2020 valuation to 522 in the 2021 valuation, a decrease of 2.8%. Covered payroll increased 0.8% compared to the prior year, which had a negative impact on the UAAL contribution rate, as the actual payroll increase was below the assumed growth rate of 3.0%.



SECTION 1 – BOARD SUMMARY

The 2013 session of the Missouri General Assembly passed legislation that modified the benefit provisions for members hired on or after August 28, 2013 (called Tier II). As a result, the normal cost rate for this group of members is lower than the normal cost rate for members hired before that date. As of April 30, 2021, there were 219 members in Tier II out of a total of 522 active members (about 42% of total actives). The Tier II portion of total estimated payroll is lower at about 33% of total payroll. Over time, as Tier I members retire or leave covered employment and are replaced by members covered by the Tier II benefit structure, the normal cost rate for the System is expected to decline. How quickly the decrease unfolds depends on the turnover in the active group and the number of active members. To the extent the size of the active group declines, it will take longer for the cost savings to materialize. With a stable size group, it will likely take another ten to fifteen years before a noticeable difference is observed in the valuation results.



ASSETS

As of April 30, 2021, the System had total assets, when measured on a market value basis, of \$174.2 million. This was an increase of \$28.8 million from the April 30, 2020 figure of \$145.4 million. The market value of assets is not used directly in the calculation of the actuarial contribution and funded status. An asset valuation method which smooths the effect of market fluctuations is used to determine the value of assets used in the valuation, called the “actuarial value of assets.” The current smoothing method recognizes the dollar amount of the difference between the actual and expected return on the market value of assets evenly over a five-year period.

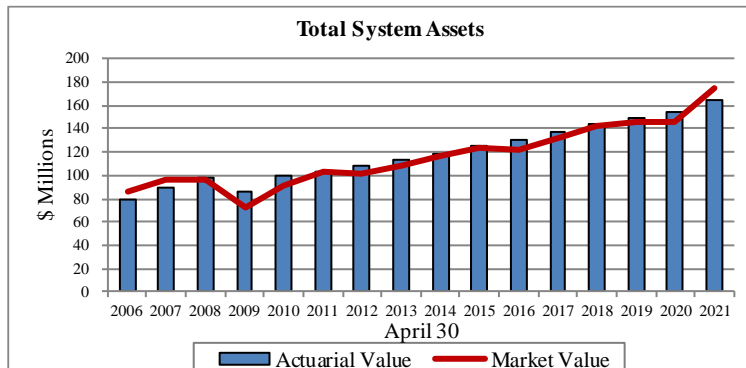
A summary of the asset experience follows:

| | Market Value (\$M) | Actuarial Value (\$M) |
|---------------------------------------|--------------------|-----------------------|
| Assets, April 30, 2020 | \$145.4 | \$154.6 |
| • City and Member Contributions | 6.9 | 6.9 |
| • Benefit Payments and Refunds | (9.4) | (9.4) |
| • Administrative Expenses | (0.1) | (0.1) |
| • Investment Income (net of expenses) | 31.4 | 12.7 |
| Assets, April 30, 2021 | \$174.2 | \$164.7 |
| Estimated Net Rate of Return | 21.7% | 8.4% |



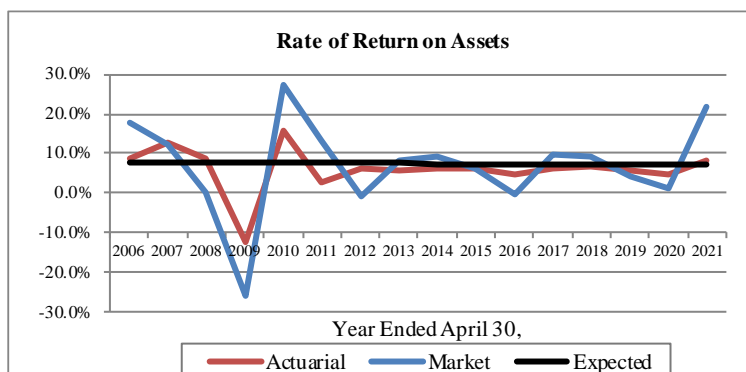
SECTION 1 – BOARD SUMMARY

The annualized dollar-weighted rate of return, measured on the market value of assets, was 21.7%. However, due to the use of an asset smoothing method, the rate of return on the actuarial value of assets was 8.4%. Since this return was greater than 7.40% (the assumed rate of return for the twelve-month period beginning May 1, 2020), there was an actuarial gain of about \$1.5 million, which decreased the unfunded actuarial accrued liability. Historical asset information is shown in the following two graphs:



The actuarial value of assets has been both above and below the market value during this period. This is to be expected when using an asset smoothing method.

Note: Results for years before 2011 were prepared by the prior actuary



Rates of return on the market value of assets have been very volatile. The return on the actuarial value of assets has lagged the assumption in the last decade.

Note: Results for years before 2011 were prepared by the prior actuary

LIABILITIES

The actuarial accrued liability is that portion of the present value of future benefits that will not be paid by future employer normal costs or member contributions. The difference between this liability and the asset value at the same date is referred to as the unfunded actuarial accrued liability (UAAL) if the actuarial accrued liability exceeds the asset value. The unfunded actuarial accrued liability will be reduced if the city's contributions exceed the employer normal cost for the year, after allowing for interest on the previous balance of the unfunded actuarial accrued liability. Benefit improvements, experience gains and losses, and changes in actuarial assumptions and methods will also impact the total actuarial accrued liability and the unfunded portion thereof.

The Actuarial Accrued Liability and Unfunded Actuarial Accrued Liability for the System as of April 30, 2021 are:

| | |
|--------------------------------------|---------------|
| Actuarial Accrued Liability | \$211,461,019 |
| Actuarial Value of Assets | (164,724,673) |
| Unfunded Actuarial Accrued Liability | \$ 46,736,346 |



SECTION 1 – BOARD SUMMARY

Between April 30, 2020 and April 30, 2021, the change in the unfunded actuarial accrued liability for the System was as follows (in millions):

| | \$ millions |
|--|---------------------------------------|
| UAAL, April 30, 2020 | 42.8 |
| <ul style="list-style-type: none"> • expected change due to amortization method • (gain)/loss from investment return on actuarial assets • demographic experience¹ • assumption changes • all other experience | 0.7 (1.5) (2.7) 7.8 (0.4) |
| UAAL, April 30, 2021 | 46.7 |

¹ Liability gain is 1.26% of total actuarial liability

The aggregate experience for the plan year was an increase in UAAL of \$3.9 million, primarily the result of an increase in liabilities of \$7.8 million due to the change in assumed investment return. The liability gain on demographic experience was primarily the result of cost of living increases that were lower than expected, based on the assumption, lower than assumed salary increases, and fewer retirements than expected.

Analysis of the unfunded actuarial accrued liability strictly as a dollar amount can be misleading. Another way to evaluate the unfunded actuarial accrued liability and the progress made in its funding is to track the funded status, the ratio of the actuarial value of assets to the actuarial accrued liability. This information for recent years is shown in the following table (in millions). Historical information is shown in the graph on the following page.

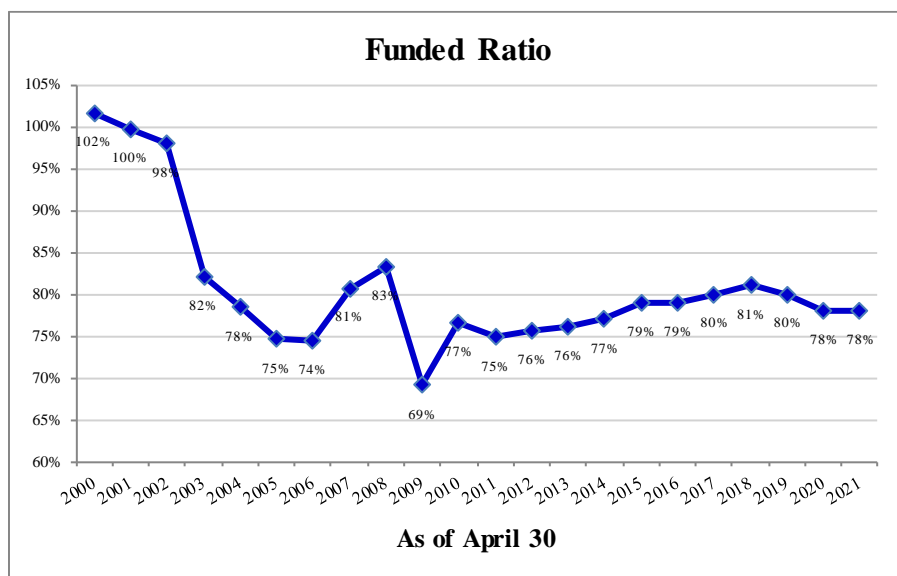
| | 4/30/2017 | 4/30/2018 | 4/30/2019 | 4/30/2020 | 4/30/2021 |
|-----------------------------------|-----------|-----------|-----------|-----------|-----------|
| Actuarial Value of Assets (\$M) | \$137.2 | \$144.2 | \$150.1 | \$154.6 | \$164.7 |
| Actuarial Accrued Liability (\$M) | \$171.2 | \$177.1 | \$188.5 | \$197.4 | \$211.5 |
| Funded Ratio (Assets/Liability) | 80% | 81% | 80% | 78% | 78% |

The funded ratio does not indicate whether or not the System could settle current liabilities, nor does it, by itself, indicate what the future funding requirements will be. In addition, if the market value of assets was used, the funded ratios would be different.

The following graph shows the System’s historical funded ratio. The funded ratio was near 100% in the early years of this period, but has declined due to benefit changes, assumption changes, actual experience that was less favorable than expected based on the actuarial assumptions, and contributions below the actuarial rate for many years prior to 2014. Over the more recent past, the funded ratio has stabilized around 80%.



SECTION 1 – BOARD SUMMARY



The decline in the funded ratio since 2000 is a reflection of actual contributions significantly below the actuarial required contributions prior to 2014, coupled with investment returns that were lower than the actuarial assumed rate. The System’s funded status will continue to be heavily dependent on actual investment returns in the future as well as the City’s contribution policy. Plan changes passed by the 2013 Missouri General Assembly, which included changes to both the benefit structure and contributions, are expected to improve the System’s funded status over the long term, if all actuarial assumptions are met. While these changes have improved the outlook for the long-term financial health of the System, the actual investment returns will continue to be a critical factor in the health of the System over time. Given the volatility inherent in the investments of the portfolio, there is a wide range of potential expected returns in any given year so the funded ratio and the actuarial contribution should be expected to change, perhaps significantly from year to year.

CONTRIBUTION RATES

Generally, contributions to the System consist of:

- A “normal cost” for the portion of projected liabilities allocated to service of members during the year following the valuation date, by the actuarial cost method, and administrative expenses,
- An “unfunded actuarial accrued liability contribution” for the excess of the portion of projected liabilities allocated to service to date over the actuarial value of assets.

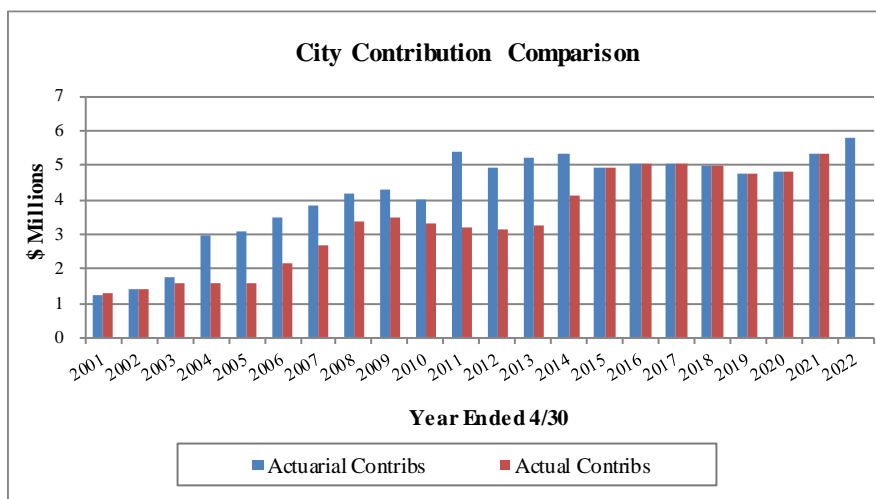
Contribution rates are computed with the objective of developing costs that are level as a percentage of covered payroll over time. The actuarial contribution rate for fiscal year beginning May 1, 2022 and ending April 30, 2023 is computed based on the results of the April 30, 2021 actuarial valuation. The City’s actuarial contribution rate equals the employer normal cost, including administrative expenses, and an amortization payment on the unfunded actuarial accrued liability. The City’s actuarial contribution rate for May 1, 2022 through April 30, 2023 is 21.22% of payroll (employer normal cost rate of 11.02% and an UAAL payment of 10.20%) or \$6,441,244.

The following graph shows the actuarial contributions for the City compared to the amount actually contributed by the City in each year. With the legislative changes in 2013, the City has been contributing



SECTION 1 – BOARD SUMMARY

the full amount of the actuarially determined contribution. Effective with the April 30, 2017 valuation, the UAAL at April 30, 2017 is amortized over a closed 30-year period (26 years remaining as of April 30, 2021). Any new piece of unfunded actuarial accrued liability, generated as a result of actuarial experience or assumption changes in subsequent years, creates a new layer which is then amortized over a closed 20-year period. Under this funding policy, the System’s funded ratio is expected to slowly improve from its current level and ultimately reach full funding at the end of the amortization period.



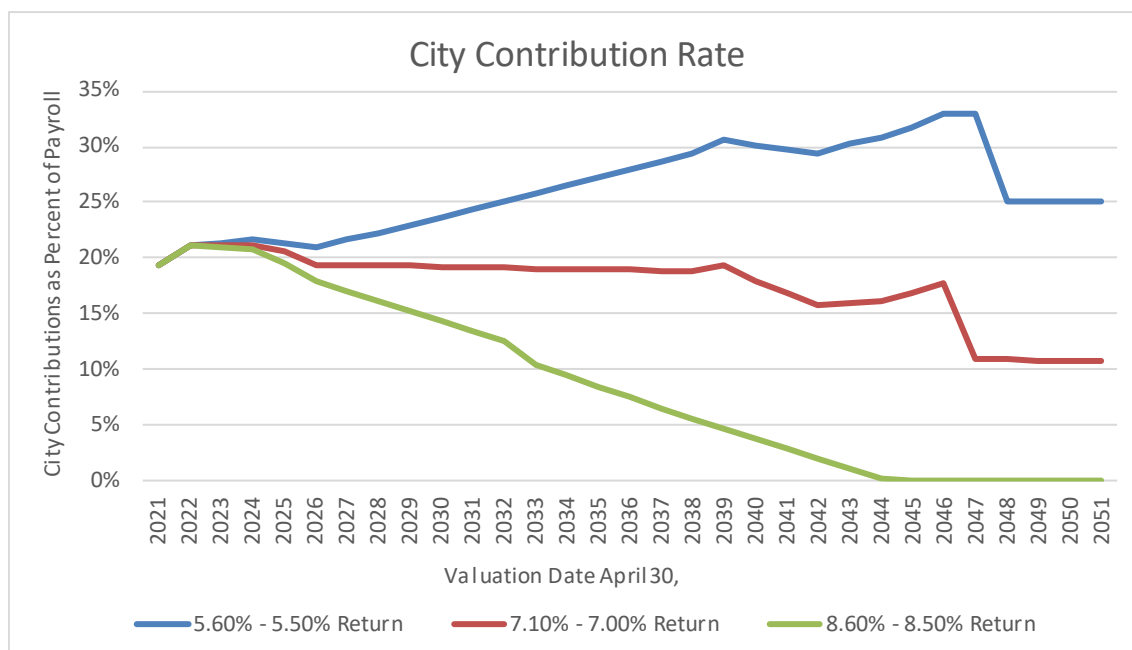
FINANCIAL PROJECTIONS

The April 30, 2021 valuation results indicate the System’s financial status at a single point in time, but do not provide any insight into future trends in contributions or funded status. In addition, the investment return assumption is expected to decrease 0.05% per year until reaching 7.00% with the April 30, 2023 valuation. In order to assist the Board in understanding the dynamics of pension funding and the potential impact of deferred investment experience and the anticipated decrease in the investment return assumption, a projection model was prepared in conjunction with the 2021 valuation.

Projections that model a change in one key variable can provide insight and understanding into the longer term trend of that experience on projected City contributions, the funded status (ratio of actuarial assets over liabilities), and the unfunded actuarial accrued liability (actuarial accrued liability minus actuarial assets). Certain projections, using investment return scenarios selected for purposes of sensitivity analysis, are included in Section 6 of this report. To illustrate the importance of actual investment returns on City contributions as a percentage of payroll, the following graph is included here. Please note that the baseline projections reflect the “step down” in the investment return assumption to 7.00% over the next two years and reflect actual returns equal to the assumed return in each year (7.10% for the twelve-month period beginning May 1, 2021, 7.05% for the twelve-month period beginning May 1, 2022 and 7.00% thereafter). The alternate scenarios (actual returns that are 1.5% higher and 1.5% lower than assumed) also reflect the step down in the assumed rates so the actual rates modeled are 5.60% grading down to 5.50% over two years and 8.60% grading down to 8.50% over two years. Note that a 1.50% variance in actual versus expected returns over a 30-year period is a material difference and the significant impact on the City’s contribution rate is not unexpected. These alternate projections do not reflect any change to the plan provisions or assumptions that might occur if either of these scenarios were to actually occur.



SECTION 1 – BOARD SUMMARY



COMMENTS

In recent years, the System has systematically been lowering the investment return assumption based on input from their investment consultant and actuary. In 2018, the Board adopted an incremental approach, decreasing the assumption by 0.05% each year until reaching an assumption of 7.25% in the April 30, 2023 valuation. Over the last few years, it has become clear that the ultimate target for the investment return assumption needs to be lower than 7.25%. The strong return for fiscal year 2021 provided an opportunity to accelerate the reduction in the investment return assumption this year. As a result, the Board adopted an investment return assumption of 7.10% in the 2021 valuation instead of 7.35%, as scheduled. The Board’s intention is to continue to lower the investment return assumption by at least 0.05% per year until the next experience study is performed in 2023. Contributions made on this basis will strengthen the System’s funding outlook as it increases the probability of meeting/exceeding the investment return assumption in future years, thereby reducing the likelihood and magnitude of actuarial losses from investment experience.

As of April 30, 2021, the actuarial accrued liability was \$211.5 million and the actuarial value of assets was \$164.7 million, resulting in an unfunded actuarial accrued liability (UAAL) of \$46.7 million. The funded ratio remained around 78% and the UAAL increased by \$3.9 million as a result of change to the investment return assumption and actual experience during the period May 1, 2020 to April 30, 2021.

Retirement plans use several mechanisms to create stability in the contribution rates. These mechanisms include an asset smoothing method, which averages the peaks and valleys of investment returns, and the amortization of actuarial gains and losses, including investment experience, over a number of years. The System utilizes an asset smoothing method that recognizes the difference between the actual and expected return on the market value of assets evenly over a five-year period. The return on the market value of assets was 21.7%, but due to the asset smoothing method only part of the investment experience for the year ended April 30, 2021 is recognized in the current valuation along with a portion of the investment experience in the prior four years. As a result, the return on the actuarial value of assets was 8.4%, which resulted in a decrease in the UAAL since it was greater than the assumed rate of return for the twelve-month period



SECTION 1 – BOARD SUMMARY

beginning May 1, 2020 and ending April 30, 2021 of 7.40%. There was an actuarial gain from actual demographic experience that was more favorable than expected, based on the actuarial assumptions, largely due to actual cost of living increases that were lower than assumed and lower than assumed salary increases.

A typical retirement plan faces many different risks. The term “risk” is most commonly associated with an outcome with undesirable results. However, in the actuarial world risk can be translated as uncertainty. The actuarial valuation process uses many actuarial assumptions to project how future contributions and investment returns will meet the cash flow needs for future benefit payments. Of course, we know that actual experience will not unfold exactly as anticipated by the assumptions and that uncertainty, whether favorable or unfavorable, creates risk. Actuarial Standard of Practice Number 51 defines risk as the potential of actual future measurements to deviate from expected results due to actual experience that is different than the actuarial assumptions. Risk evaluation is an important part of managing a defined benefit plan. Please see Section 7 of this report for an in-depth discussion of the specific risks facing the Civilian Employees’ Retirement System of the Police Department of Kansas City, Missouri.

The long-term financial health of this retirement system is heavily dependent on two key items: (1) investment returns and (2) contributions to the System. Over the last ten years, the actual investment returns on the market value of assets have been lower than the assumed rate of return and actual contributions to the System were below the actuarial contributions for part of that period. Beginning September 1, 2013, the City began to contribute the full dollar amount of the Actuarial Required Contribution as shown on Table 12. Based on the funding policy adopted by the Board in November 2016, the UAAL at April 30, 2017 is amortized over a closed 30-year period (26 years remaining as of April 30, 2021). Any new unfunded actuarial accrued liability generated as a result of actuarial experience or assumption changes in subsequent years are layered and amortized over a new, closed 20-year period. As a result, City contributions to the System will be sufficient to fully fund the UAAL over time and the System’s funding status over the long-term is expected to improve if the assumptions are met.

At their November 12, 2020 meeting, the Board adopted a revised Cost of Living Adjustment Policy. Based on the Board’s policy, an ad hoc cost of living adjustment may be granted if the definition of “actuarially sound,” which requires the following condition, is met based on the results of the annual actuarial funding valuation:

- (1) The plan’s funded ratio (actuarial value of assets/actuarial accrued liability) is at least 75% and such ratio will not fall below that level as the result of any specific COLA amount granted.

In an effort to maintain the actuarial soundness of the System, the Board’s policy also requires the following items be considered when determining the System’s ability to grant an ad hoc cost of living adjustment:

- (1) The actuarial impact on the System’s liabilities, if any specific COLA amount is granted.
- (2) The current COLA matrix, prepared by the System’s actuary, when determining the amount of the COLA that can be supported given the return on the actuarial value of assets and the current funded ratio.

The adoption of this new policy did not affect actuarial assumptions, which assume future ad hoc COLAs of 2.50% (simple COLA) are granted in all future years.



SECTION 1 – BOARD SUMMARY

We have not reviewed any legal aspects related to granting the ad hoc COLA. We are not attorneys and cannot give legal advice on such issues. Therefore, we suggest that you review this policy with your legal counsel.

We conclude this Board Summary with the following exhibit which compares the principal results of the current and prior actuarial valuation.



SECTION 1 – BOARD SUMMARY

SUMMARY OF PRINCIPAL RESULTS

| | 4/30/2021 | 4/30/2020 | % |
|---|----------------|----------------|--------|
| | Valuation | Valuation | Change |
| 1. MEMBER DATA | | | |
| Number of: | | | |
| Active members | | | |
| - Tier 1 | 303 | 321 | (5.6%) |
| - Tier 2 | 219 | 216 | 1.4% |
| - Total | <u>522</u> | <u>537</u> | (2.8%) |
| Retired Members and Beneficiaries | 303 | 290 | 4.5% |
| Inactive Vested Members | <u>45</u> | <u>46</u> | (2.2%) |
| Total Members | 870 | 873 | (0.3%) |
| Annual Projected Salaries of Active Members | \$ 29,470,477 | \$ 29,224,300 | 0.8% |
| Annual Retirement Payments for Retired Members and Beneficiaries* | \$ 8,344,690 | \$ 7,972,653 | 4.7% |
| *Does not include supplemental benefits | | | |
| 2. ASSETS AND LIABILITIES | | | |
| Total Actuarial Accrued Liability | \$211,461,019 | \$197,399,029 | 7.1% |
| Market Value of Assets | 174,187,753 | 145,364,743 | 19.8% |
| Actuarial Value of Assets | 164,724,673 | 154,613,128 | 6.5% |
| Unfunded Actuarial Accrued Liability | \$ 46,736,346 | \$ 42,785,901 | 9.2% |
| Funded Ratio (Actuarial Value) | 78% | 78% | 0.0% |
| Funded Ratio (Market Value) | 82% | 74% | 10.8% |
| 3. CITY CONTRIBUTION RATES AS A PERCENT OF PAYROLL | | | |
| Total Normal Cost | 16.02% | 14.91% | 7.4% |
| Member Contribution Rate | <u>(5.00%)</u> | <u>(5.00%)</u> | 0.0% |
| Employer Normal Cost | 11.02% | 9.91% | 11.2% |
| Amortization of Unfunded Actuarial Accrued Liability | <u>10.20%</u> | <u>9.36%</u> | 9.0% |
| City Contribution Rate | 21.22% | 19.27% | 10.1% |
| 4. CITY CONTRIBUTION FOR FOLLOWING FISCAL YEAR | | | |
| | \$ 6,441,244 | \$ 5,800,468 | 11.0% |



SECTION 2 – SCOPE OF THE REPORT

This report, prepared at the request of the System’s Board of trustees, presents the results of the actuarial valuation of the Civilian Employees’ Retirement System of the Police Department of Kansas City, Missouri as of April 30, 2021. There were no changes to the benefit provisions or the actuarial methods from those used in the prior valuation. However, there was one change to the actuarial assumptions used in this valuation. The investment return assumption was decreased from 7.40% to 7.10%.

Please pay particular attention to our cover letter, where the guidelines employed in the preparation of this report are outlined. We also comment on the sources and reliability of both the data and the actuarial assumptions upon which our findings are based. Those comments are the basis for our certification that this report is complete and accurate to the best of our knowledge and belief.

A summary of the findings, which result from this valuation, is presented in the previous section. Section 3 describes the assets and investment experience of the System. Sections 4 and 5 describe how the obligations of the System are to be met under the actuarial cost method in use. Section 6 includes 30-year financial projections of the system under various investment return scenarios. Section 7 discloses key maturity measurements and the key risks associated with funding the System. Section 8 includes other historical information.

This report includes several appendices:

- Appendix A Schedules of valuation data classified by various categories of members.
- Appendix B A summary of the current benefit structure, as determined by the provisions of governing law on April 30, 2021.
- Appendix C A summary of the actuarial methods and assumptions used to estimate liabilities and determine contribution rates.
- Appendix D A glossary of actuarial terms.

This report also includes the System’s Funding Policy, which is shown after Appendix D.



SECTION 3 - ASSETS

In many respects, an actuarial valuation can be thought of as an inventory process. The inventory is taken as of the actuarial valuation date, which for this valuation is April 30, 2021. On that date, the assets available for the payment of benefits are appraised. The assets are compared with the liabilities of the System (the present value of future expected benefit payments), which are generally in excess of assets. The actuarial process then leads to a method of determining the contributions needed by members and the City in the future to balance the System assets and liabilities.

Market Value of Assets

The current market value represents the “snapshot” or “cash-out” value of System assets as of the valuation date. In addition, the market value of assets provides a basis for measuring investment performance from time to time. Table 1 is a comparison, at market values, of System assets as of April 30, 2021 and April 30, 2020, in total and by investment category. Table 2 summarizes the change in the market value of assets from April 30, 2020 to April 30, 2021.

Actuarial Value of Assets

Neither the market value of assets, representing a “cash-out” value of System assets, nor the book values of assets, representing the cost of investments, may be the best measure of the System’s ongoing ability to meet its obligations.

To arrive at a suitable value for the actuarial valuation, a technique for determining the actuarial value of assets is used which dampens swings in the market value while still indirectly recognizing market values. The Board adopted a new asset smoothing method effective with the April 30, 2011 valuation. Under this asset smoothing methodology, the difference between the actual and assumed investment returns on the market value of assets is recognized evenly over a five-year period. The method was implemented by resetting the actuarial value of assets at April 30, 2011 to the market value of assets.



TABLE 1
CIVILIAN EMPLOYEES' RETIREMENT SYSTEM
OF THE POLICE DEPARTMENT OF KANSAS CITY, MISSOURI
STATEMENT OF NET PLAN ASSETS AT MARKET VALUE

| | <u>Market Value</u> | |
|-----------------------------------|-----------------------|-----------------------|
| | <u>April 30, 2021</u> | <u>April 30, 2020</u> |
| Cash & Equivalents | 2,088,387 | 1,208,991 |
| Receivables | 432,201 | 389,240 |
| Stocks: | | |
| Common & Preferred Corporate | 24,105,543 | 27,124,886 |
| World Equities | 33,446,591 | 19,720,869 |
| Foreign | 11,792,849 | 8,018,666 |
| Bonds: | | |
| U.S. Government | 11,096,209 | 10,417,022 |
| Corporate | 23,024,760 | 21,062,372 |
| Asset Backed Securities | 490,491 | 698,269 |
| Real Estate | 20,597,472 | 18,261,433 |
| Partnerships and Hedge Funds | 47,518,882 | 38,993,977 |
| Total Assets | \$174,593,385 | \$145,895,725 |
| Accounts Payable | (405,632) | (530,982) |
| Net Assets Available for Benefits | \$174,187,753 | \$145,364,743 |



TABLE 2
CIVILIAN EMPLOYEES' RETIREMENT SYSTEM
OF THE POLICE DEPARTMENT OF KANSAS CITY, MISSOURI
STATEMENT OF CHANGES IN NET ASSETS
DURING YEAR ENDED APRIL 30, 2021

(Market Value)

| | | |
|--|----|-------------------|
| 1. Market Value of Assets as of April 30, 2020 | \$ | 145,364,743 |
| 2. Contributions: | | |
| a. Members | \$ | 1,514,076 |
| b. City | | 5,358,552 |
| c. Miscellaneous | | 0 |
| d. Total | \$ | <u>6,872,628</u> |
| 3. Investment Income | | |
| a. Interest and Dividends | \$ | 3,153,021 |
| b. Net Securities Lending Income | | 33,249 |
| c. Investment Expenses | | (843,781) |
| d. Net Appreciation in Fair Value | | 29,166,393 |
| e. Net Investment Income | \$ | <u>31,508,882</u> |
| 4. Deductions | | |
| a. Refunds of Member Contributions | \$ | 226,726 |
| b. Benefits Paid: | | |
| (1) Retirement Benefits | | 8,652,643 |
| (2) Death Benefits | | 7,000 |
| (3) Partial Lump Sums | | 540,014 |
| c. Administrative Expenses | | 132,117 |
| d. Total | \$ | <u>9,558,500</u> |
| 5. Net Change | \$ | 28,823,010 |
| [2d] + [3e] - [4d] | | |
| 6. Market Value of Assets as of April 30, 2021 | \$ | 174,187,753 |
| [1] + [5] | | |



TABLE 3
CIVILIAN EMPLOYEES’ RETIREMENT SYSTEM
OF THE POLICE DEPARTMENT OF KANSAS CITY, MISSOURI
DEVELOPMENT OF ACTUARIAL VALUE OF ASSETS

Under the current asset smoothing method, the difference between the actual and assumed investment return on the market value of assets is recognized evenly over a five-year period. The method was implemented by resetting the actuarial value of assets at April 30, 2011 equal to the market value of assets.

| | Plan Year End | | | |
|--|----------------------|------------------|------------------|------------------|
| | 4/30/2018 | 4/30/2019 | 4/30/2020 | 4/30/2021 |
| 1. Market Value of Assets, Beginning of Year | \$ 132,565,840 | \$ 142,605,109 | \$ 146,187,834 | \$ 145,364,743 |
| 2. Contributions During Year | 6,265,874 | 6,194,531 | 6,266,450 | 6,872,628 |
| 3. Benefits and Expenses During Year | 7,913,332 | 8,333,044 | 8,532,080 | 9,558,500 |
| 4. Assumed Rate of Return | 7.50% | 7.50% | 7.45% | 7.40% |
| 5. Expected Net Investment Income | 9,881,775 | 10,616,639 | 10,808,115 | 10,659,387 |
| 6. Expected Value of Assets, End of Year | 140,800,157 | 151,083,235 | 154,730,319 | 153,338,258 |
| 7. Market Value of Assets, End of Year | 142,605,109 | 146,187,834 | 145,364,743 | 174,187,753 |
| 8. Excess/(Shortfall) of Net Investment Income | \$ 1,804,952 | \$ (4,895,401) | \$ (9,365,576) | \$ 20,849,495 |



TABLE 3
(continued)

CIVILIAN EMPLOYEES' RETIREMENT SYSTEM
OF THE POLICE DEPARTMENT OF KANSAS CITY, MISSOURI

| | |
|--|----------------|
| 1. Excess/(Shortfall) of Investment Income | |
| a. Year ending 4/30/2021 | \$ 20,849,495 |
| b. Year ending 4/30/2020 | (9,365,576) |
| c. Year ending 4/30/2019 | (4,895,401) |
| d. Year ending 4/30/2018 | 1,804,952 |
| e. Total | \$ 8,393,470 |
| 2. Deferral of Excess/(Shortfall) of Investment Income | |
| a. Year ending 4/30/2021 (80%) | \$ 16,679,596 |
| b. Year ending 4/30/2020 (60%) | (5,619,346) |
| c. Year ending 4/30/2019 (40%) | (1,958,160) |
| d. Year ending 4/30/2018 (20%) | 360,990 |
| e. Total | \$ 9,463,080 |
| 3. Market Value End of Year | \$ 174,187,753 |
| 4. Actuarial Value End of year (3) - (2e) | \$ 164,724,673 |
| 5. Ratio of Actuarial Value to Market Value | 94.6% |
| 6. Difference Between Actuarial & Market Value | \$ (9,463,080) |
| 7. Rate of Return on Actuarial Value of Assets | 8.4% |
| 8. Rate of Return on Market Value of Assets | 21.7% |



SECTION 4 – SYSTEM LIABILITIES

In the previous section, an actuarial valuation was compared with an inventory process, and an analysis was given of the inventory of assets of the System as of the valuation date, April 30, 2021. In this section, the discussion will focus on the commitments (future benefit payments) of the System, which are referred to as its liabilities.

Table 4 contains an analysis of the actuarial present value of all future benefits (PVFB) for contributing members, inactive members, retirees and their beneficiaries. The liabilities summarized in Table 4 include the actuarial present value of all future benefits expected to be paid with respect to each member. For an active member, this value includes the measurement of both benefits already earned and future benefits to be earned. For all members, active and retired, the value extends over benefits earnable and payable for the rest of their lives and for the lives of the surviving beneficiaries.

All liabilities reflect the benefit provisions in place as of April 30, 2021, with one exception. When certain criteria are met, the Board has discretion to grant a COLA (it is not part of the statutory benefit structure). Even though the COLA is not guaranteed to be paid, the liabilities reflect a 2.5% annual “simple cost-of-living adjustment” for all future years as it better reflects the expected long-term liabilities.

Actuarial Accrued Liability

A fundamental principle in financing the liabilities of a retirement program is that the cost of its benefits should be related to the period in which benefits are earned, rather than to the period of benefit distribution. An actuarial cost method is a mathematical technique that allocates the present value of future benefits into annual costs. In order to perform this allocation, it is necessary for the funding method to “break down” the present value of future benefits into two components:

- (1) That which is attributable to the past and
- (2) That which is attributable to the future.

Actuarial terminology calls the part attributable to the past the “past service liability” or the “actuarial accrued liability.” The portion allocated to the future is known as the present value of future normal costs, with the specific piece of it allocated to the current year being called the “normal cost.” Table 5 contains the calculation of the actuarial accrued liability for the System. The Entry Age Normal actuarial cost method is used to develop the actuarial accrued liability.



TABLE 4
CIVILIAN EMPLOYEES’ RETIREMENT SYSTEM
OF THE POLICE DEPARTMENT OF KANSAS CITY, MISSOURI
PRESENT VALUE OF FUTURE BENEFITS (PVFB)
AS OF APRIL 30, 2021

| | | |
|---|----|--------------------|
| 1. Active employees | | |
| a. Retirement Benefit | \$ | 134,506,875 |
| b. Pre-Retirement Death Benefit | | 1,078,690 |
| c. Withdrawal Benefit | | 2,770,762 |
| d. Disability Benefit | | 4,849,185 |
| e. Supplemental Benefit | | 4,034,655 |
| f. Total | \$ | <u>147,240,167</u> |
| 2. Inactive Vested Members | | |
| a. Retirement Benefit | \$ | 3,653,701 |
| b. Supplemental Benefit | | 136,900 |
| c. Total | \$ | <u>3,790,601</u> |
| 3. In Pay Members | | |
| a. Retirees | \$ | 89,879,336 |
| b. Disabled Members | | 1,228,261 |
| c. Beneficiaries | | 3,539,044 |
| d. Supplemental Benefit | | 4,715,670 |
| e. Partial Lump Sum Payable | | 216,278 |
| f. Total | \$ | <u>99,578,589</u> |
| 4. Total Present Value of Future Benefits | | |
| [1f] + [2c] + [3f] | \$ | 250,609,357 |



TABLE 5
CIVILIAN EMPLOYEES’ RETIREMENT SYSTEM
OF THE POLICE DEPARTMENT OF KANSAS CITY, MISSOURI
ACTUARIAL ACCRUED LIABILITY
AS OF APRIL 30, 2021

| | |
|---|----------------|
| 1. Active employees | |
| a. Present Value of Future Benefits | \$ 147,240,167 |
| b. Present Value of Future Normal Costs | 39,148,338 |
| c. Actuarial Accrued Liability [1a] - [1b] | \$ 108,091,829 |
| 2. Inactive Vested Members | \$ 3,790,601 |
| 3. In Pay Members | |
| a. Retirees | \$ 89,879,336 |
| b. Disabled Members | 1,228,261 |
| c. Beneficiaries | 3,539,044 |
| d. Supplemental Benefit | 4,715,670 |
| e. Partial Lump Sum Payable | 216,278 |
| f. Total | \$ 99,578,589 |
| 4. Total Actuarial Accrued Liability [1c] + [2] + [3f] | \$ 211,461,019 |



SECTION 4 – SYSTEM LIABILITIES

TABLE 6

CIVILIAN EMPLOYEES’ RETIREMENT SYSTEM
OF THE POLICE DEPARTMENT OF KANSAS CITY, MISSOURI

DERIVATION OF SYSTEM EXPERIENCE GAIN/(LOSS)

Liabilities

| | | |
|--|----|--------------------|
| 1. Actuarial accrued liability as of May 1, 2020 | \$ | 197,399,029 |
| 2. Normal cost for year | | 3,849,917 |
| 3. Assumed interest on (1) & (2) | | 14,892,422 |
| 4. Benefit payments during FYE 2021 | | (9,426,383) |
| 5. Interest on benefit payments | | (342,552) |
| 6. Assumption Changes | | 7,751,730 |
| 7. Expected actuarial accrued liability as of April 30, 2021 | \$ | <u>214,124,163</u> |

| | | |
|---|----|-------------|
| 8. Actuarial accrued liability as of April 30, 2021 | \$ | 211,461,019 |
|---|----|-------------|

Assets

| | | |
|---|----|--------------------|
| 9. Actuarial value of assets as of May 1, 2020 | \$ | 154,613,128 |
| 10. Actual contributions | | 6,872,628 |
| 11. Benefit payments and expenses during FYE 2021 | | (9,558,500) |
| 12. Interest on items (9), (10) and (11) | | 11,343,768 |
| 13. Expected actuarial value of assets as of April 30, 2021 | \$ | <u>163,271,024</u> |

| | | |
|---|----|-------------|
| 14. Actual actuarial value of assets as of April 30, 2021 | \$ | 164,724,673 |
|---|----|-------------|

Gain / (Loss)

| | | |
|---|----|------------|
| 15. Expected unfunded actuarial accrued liability / (surplus) (7) – (13) | \$ | 50,853,139 |
| 16. Actual unfunded actuarial accrued liability / (surplus) (8) – (14) | \$ | 46,736,346 |
| 17. Actuarial Gain / (Loss) (15) – (16) | \$ | 4,116,793 |
| 18. Actuarial Gain / (Loss) on actuarial assets (14) – (13) | \$ | 1,453,649 |
| 19. Actuarial Gain / (Loss) on actuarial accrued liability (7) – (8) | \$ | 2,663,144 |



TABLE 7
CIVILIAN EMPLOYEES’ RETIREMENT SYSTEM
OF THE POLICE DEPARTMENT OF KANSAS CITY, MISSOURI
ACTUARIAL GAIN/(LOSS) ANALYSIS BY SOURCE

| Source of Gain/(Loss) | Gain/(Loss) (\$M) |
|-----------------------------|----------------------|
| Retiree Mortality | 0.4 |
| Withdrawal | (0.3) |
| Retirement | 0.8 |
| Disability | 0.0 |
| Active Mortality | (0.2) |
| Salary | 0.7 |
| New actives | (0.3) |
| Actual vs Expected COLA | 1.5 |
| Other | 0.1 |
| Total Liability Gain/(Loss) | <u>2.7</u> |
| Asset Gain/(Loss) | 1.5 |
| Total Gain/(Loss) | 4.1 |

Note: Numbers may not add due to rounding



TABLE 8
CIVILIAN EMPLOYEES’ RETIREMENT SYSTEM
OF THE POLICE DEPARTMENT OF KANSAS CITY, MISSOURI
PROJECTED BENEFIT PAYMENTS

The chart below shows estimated benefits expected to be paid over the next twenty years, based on the assumptions used in this valuation. The “Actives” column shows benefits expected to be paid to members currently active on April 30, 2021. The “Retirees” column shows benefits expected to be paid to all other members. This includes those who, as of April 30, 2021, are receiving benefit payments and inactive vested members who are entitled to a future benefit. No future members are reflected.

Retirement, Survivor, Withdrawal and Supplemental Benefits

| Year Ending April 30 | Actives | Retirees | Total |
|---------------------------------|----------------|-----------------|--------------|
| 2022 | \$ 635,000 | \$ 8,813,000 | \$ 9,448,000 |
| 2023 | 1,445,000 | 8,830,000 | 10,275,000 |
| 2024 | 2,213,000 | 8,830,000 | 11,043,000 |
| 2025 | 2,925,000 | 8,817,000 | 11,742,000 |
| 2026 | 3,686,000 | 8,843,000 | 12,529,000 |
| 2027 | 4,433,000 | 8,803,000 | 13,236,000 |
| 2028 | 5,212,000 | 8,757,000 | 13,969,000 |
| 2029 | 6,028,000 | 8,678,000 | 14,706,000 |
| 2030 | 6,874,000 | 8,591,000 | 15,465,000 |
| 2031 | 7,711,000 | 8,548,000 | 16,259,000 |
| 2032 | 8,591,000 | 8,471,000 | 17,062,000 |
| 2033 | 9,470,000 | 8,332,000 | 17,802,000 |
| 2034 | 10,320,000 | 8,203,000 | 18,523,000 |
| 2035 | 11,228,000 | 8,022,000 | 19,250,000 |
| 2036 | 12,186,000 | 7,802,000 | 19,988,000 |
| 2037 | 13,113,000 | 7,573,000 | 20,686,000 |
| 2038 | 14,059,000 | 7,333,000 | 21,392,000 |
| 2039 | 15,004,000 | 7,052,000 | 22,056,000 |
| 2040 | 15,919,000 | 6,787,000 | 22,706,000 |
| 2041 | 16,839,000 | 6,488,000 | 23,327,000 |



SECTION 5 – CITY CONTRIBUTIONS

The previous two sections were devoted to a discussion of the assets and liabilities of the System. A comparison of Tables 3 and 4 indicates that current assets fall short of meeting the present value of future benefits (total liability). This is expected in all but a completely closed fund, where no further contributions are anticipated. In an active system, there will almost always be a difference between the actuarial value of assets and total liabilities. This deficiency has to be made up by future contributions and investment returns. An actuarial valuation sets out a schedule of future contributions that will deal with this deficiency in an orderly fashion.

The method used to determine the incidence of the contributions in various years is called the actuarial cost method. Under an actuarial cost method, the contributions required to meet the difference between current assets and current liabilities are allocated each year between two elements: (1) the normal cost rate and (2) the unfunded actuarial accrued liability contribution rate.

The term “fully funded” is often applied to a system in which contributions at the normal cost rate are sufficient to pay for the benefits of existing employees as well as for those of new employees. More often than not, systems are not fully funded, either because of past benefit improvements that have not been completely funded or because of actuarial deficiencies that have occurred because experience has not been as favorable as anticipated. Under these circumstances, an unfunded actuarial accrued liability (UAAL) exists. Likewise, when the actuarial value of assets is greater than the actuarial accrued liability, a surplus exists.

Description of Contribution Rate Components

The Entry Age Normal (EAN) actuarial cost method is used for the valuation. Under that method, the normal cost for each year from entry age to assumed exit age is a constant percentage of the member’s year by year projected compensation. The portion of the present value of future benefits not provided by the present value of future normal costs is the actuarial accrued liability. The unfunded actuarial accrued liability represents the difference between the actuarial accrued liability and the actuarial value of assets as of the valuation date. The unfunded actuarial accrued liability is calculated each year and reflects experience gains/losses.

In general, contributions are computed in accordance with a level percent-of-payroll funding objective although the City contributes the dollar amount from the valuation. The contribution rate based on the April 30, 2021 actuarial valuation will be used to determine the dollar amount of the actuarial required city contribution (contribution rate times expected payroll) to the Civilian Employees’ Retirement System of the Police Department of Kansas City, Missouri for the fiscal year ending April 30, 2023. In this context, the term “contribution rate” means the percentage which is applied to a particular active member payroll to determine the actual city contribution amount (i.e., in dollars) for the group.

As of April 30, 2021, the actuarial accrued liability was greater than the valuation assets so an unfunded actuarial accrued liability (UAAL) exists. The UAAL as of April 30, 2017 is amortized as a level percent of payroll, over a closed 30-year period (26 years remaining as of April 30, 2021). Any new unfunded actuarial accrued liability generated as a result of actuarial experience in subsequent years will be layered and amortized over a closed 20-year period. Active member payroll is assumed to increase 3.00% per year. Note that the use of closed amortization periods will result in the System being fully funded at the end of the amortization period, if all actuarial assumptions are met.



SECTION 5 – CITY CONTRIBUTIONS

Contribution Rate Summary

In Table 9, the UAAL is projected to May 1, 2022. Table 10 shows the amortization of the UAAL bases as well as develops the UAAL Amortization Payment Rate. Table 11 develops the actuarial contribution rate for the System. A historical summary of the actual and actuarial contribution rates for the City is shown in Table 12.

The contribution rates shown in this report are based on the actuarial assumptions and cost methods described in Appendix C.



TABLE 9
CIVILIAN EMPLOYEES’ RETIREMENT SYSTEM
OF THE POLICE DEPARTMENT OF KANSAS CITY, MISSOURI
PROJECTED UAAL AT MAY 1, 2022

| | |
|--|----------------|
| 1. Actuarial Accrued Liability as of April 30, 2021 | \$ 211,461,019 |
| 2. Actuarial Value of Assets | \$ 164,724,673 |
| 3. Unfunded Actuarial Accrued Liability as of April 30, 2021 | \$ 46,736,346 |
| 4. Total Contribution Rate for FYE 2022* | 24.27% |
| 5. Normal Cost Rate | 16.02% |
| 6. Contribution Rate Applied to Fund the UAAL for FYE 2022 (4) - (5) | 8.25% |
| 7. Expected Payroll for FYE 2022 | \$ 29,470,477 |
| 8. Projected UAAL on May 1, 2022 [(3) * 1.071] - [(6) * (7) * 1.071 ^{.5}] | \$ 47,538,480 |

* Reflects member contributions of 5.00% and City contributions of 19.27%



SECTION 5 – CITY CONTRIBUTIONS

TABLE 10

CIVILIAN EMPLOYEES’ RETIREMENT SYSTEM
OF THE POLICE DEPARTMENT OF KANSAS CITY, MISSOURI

AMORTIZATION OF THE UAAL

| Amortization Base | Original Amount | Remaining Payments | Projected May 1, 2022 Balance | Annual Payment* |
|-------------------------|-----------------|--------------------|-------------------------------|---------------------|
| 2017 Legacy UAAL | \$ 34,657,789 | 26 | \$ 36,559,902 | \$ 2,271,832 |
| 2018 Experience | (1,972,752) | 17 | (1,945,204) | (158,898) |
| 2019 Assumption Changes | 4,563,192 | 18 | 4,519,030 | 354,726 |
| 2019 Experience | 603,545 | 18 | 597,705 | 46,917 |
| 2020 Assumption Changes | 1,311,242 | 19 | 1,306,489 | 98,841 |
| 2020 Experience | 2,755,565 | 19 | 2,745,576 | 207,713 |
| 2021 Assumption Changes | 8,302,103 | 20 | 8,302,103 | 606,951 |
| 2021 Experience | (4,547,121) | 20 | (4,547,121) | (332,431) |
| Total | | | \$ 47,538,480 | \$ 3,095,651 |

* Payment amount reflects mid-year timing.

| | | |
|-------------------------------------|----|------------|
| 1. Total UAAL Amortization Payments | \$ | 3,095,651 |
| 2. Expected Payroll for FYE 2023 | \$ | 30,354,591 |
| 3. UAAL Amortization Payment Rate | | 10.20% |



TABLE 11

CIVILIAN EMPLOYEES’ RETIREMENT SYSTEM
OF THE POLICE DEPARTMENT OF KANSAS CITY, MISSOURI

CITY CONTRIBUTION RATES

| | Valuation Date* | |
|-----------------------------------|-----------------|-----------|
| | 4/30/2021 | 4/30/2020 |
| Normal Cost | | |
| Service pensions | 12.47% | 11.45% |
| Pre-retirement death pensions | 0.14% | 0.13% |
| Disability pensions | 0.72% | 0.67% |
| Termination benefits | 1.92% | 1.90% |
| Supplemental retirement benefit | 0.27% | 0.26% |
| Administrative expenses | 0.50% | 0.50% |
| Total Normal Cost | 16.02% | 14.91% |
| Total UAAL Amortization payment | 10.20% | 9.36% |
| Total Actuarial Contribution Rate | 26.22% | 24.27% |
| Member Portion | 5.00% | 5.00% |
| City Portion | 21.22% | 19.27% |

* The valuation results are used to determine the city contribution rate for the fiscal year ending two years later.



SECTION 5 – CITY CONTRIBUTIONS

**TABLE 12
CIVILIAN EMPLOYEES’ RETIREMENT SYSTEM
OF THE POLICE DEPARTMENT OF KANSAS CITY, MISSOURI
COMPUTED AND ACTUAL CITY CONTRIBUTIONS COMPARATIVE STATEMENT**

| Fiscal Year Beginning | Valuation Date | Projected Annual Payroll | Fiscal Year Contributions | | | | |
|--------------------------|-------------------|--------------------------------|------------------------------------|-------------------------------------|------------------------------------|--------------------------------------|----------------------------------|
| | | | As a % of Projected Pay | | \$ Contributions | | |
| | | | Annual Required Contribution | Reported FY City Contribution | Annual Required Contribution | Projected FY City Contribution | Actual Dollar Contribution |
| 1998 | 1998 | \$15,295,680 | 6.80 % | 4.38 % | \$1,040,673 | \$ 669,951 | \$ 674,228 |
| 1999 | 1999 | 15,430,846 | 7.47 | 5.76 | 1,152,018 | 888,817 | 944,475 |
| 2000 | 2000 | 17,786,369 | 7.08 | 7.14 | 1,259,454 | 1,269,947 | 1,286,166 |
| 2001 | 2001 | 18,831,325 | 7.49 | 7.14 | 1,410,466 | 1,344,557 | 1,420,668 |
| 2002 | 2002 | 21,688,988 | 8.12 | 7.14 | 1,761,146 | 1,548,594 | 1,567,833 |
| 2003 * | 2003 | 22,931,521 | 12.84 | 7.14 | 2,944,407 | 1,637,311 | 1,601,243 |
| 2004 | 2003 | 23,963,439 | 12.84 | 7.14 | 3,076,906 | 1,710,990 | 1,612,080 |
| 2005 # | 2004 | 24,088,026 | 14.45 | 9.14 | 3,480,720 | 2,201,646 | 2,175,167 |
| 2006 | 2005 | 24,285,644 | 15.87 | 11.14 | 3,854,132 | 2,705,421 | 2,681,732 |
| 2007 | 2006 | 26,073,120 | 16.12 | 13.14 | 4,202,987 | 3,426,008 | 3,372,411 |
| 2008 | 2007 | 26,618,596 | 16.24 | 13.14 | 4,322,860 | 3,497,684 | 3,470,682 |
| 2009 | 2008 | 28,127,592 | 14.27 | 13.14 | 4,013,807 | 3,695,966 | 3,329,727 |
| 2010 | 2009 | 28,684,028 | 18.87 | 13.14 | 5,412,676 | 3,769,081 | 3,185,041 |
| 2011 | 2010 | 27,181,807 | 18.19 | 13.14 | 4,944,371 | 3,571,689 | 3,146,124 |
| 2012 * | 2011 | 26,248,238 | 19.82 | 13.14 | 5,202,401 | 3,449,018 | 3,283,458 |
| 2013 | 2012 | 26,265,640 | 20.40 ** | 16.33 ** | 5,358,191 | 4,289,179 | 4,122,375 |
| 2014 *# | 2013 | 27,453,706 | 17.96 | 17.96 | 4,930,686 | 4,930,686 | 4,930,686 |
| 2015 | 2014 | 28,092,195 | 17.97 | 17.97 | 5,048,167 | 5,048,167 | 5,048,167 |
| 2016 | 2015 | 28,932,802 | 17.50 | 17.50 | 5,063,240 | 5,063,240 | 5,063,240 |
| 2017 | 2016 | 28,183,922 | 17.72 | 17.72 | 4,994,191 | 4,994,191 | 4,994,191 |
| 2018 | 2017 | 26,578,719 | 17.98 | 17.98 | 4,778,854 | 4,778,854 | 4,778,854 |
| 2019 | 2018 | 28,278,182 | 17.15 | 17.15 | 4,849,708 | 4,849,708 | 4,849,708 |
| 2020 * | 2019 | 29,687,268 | 18.05 | 18.05 | 5,358,552 | 5,358,552 | 5,358,552 |
| 2021 * | 2020 | 30,101,029 | 19.27 | 19.27 | 5,800,468 | 5,800,468 | |
| 2022 * | 2021 | 30,354,591 | 21.22 | | 6,441,244 | | |

* After changes in actuarial assumptions or methods.

** Effective September 1, 2013, the actuarial contribution rate was revised to 22.93% and the City began contributing the full city actuarial contribution rate of 17.93%.

After changes in benefits.

Note: For years prior to 2011, information is shown from the prior actuary's report.



SECTION 6 – FINANCIAL PROJECTIONS

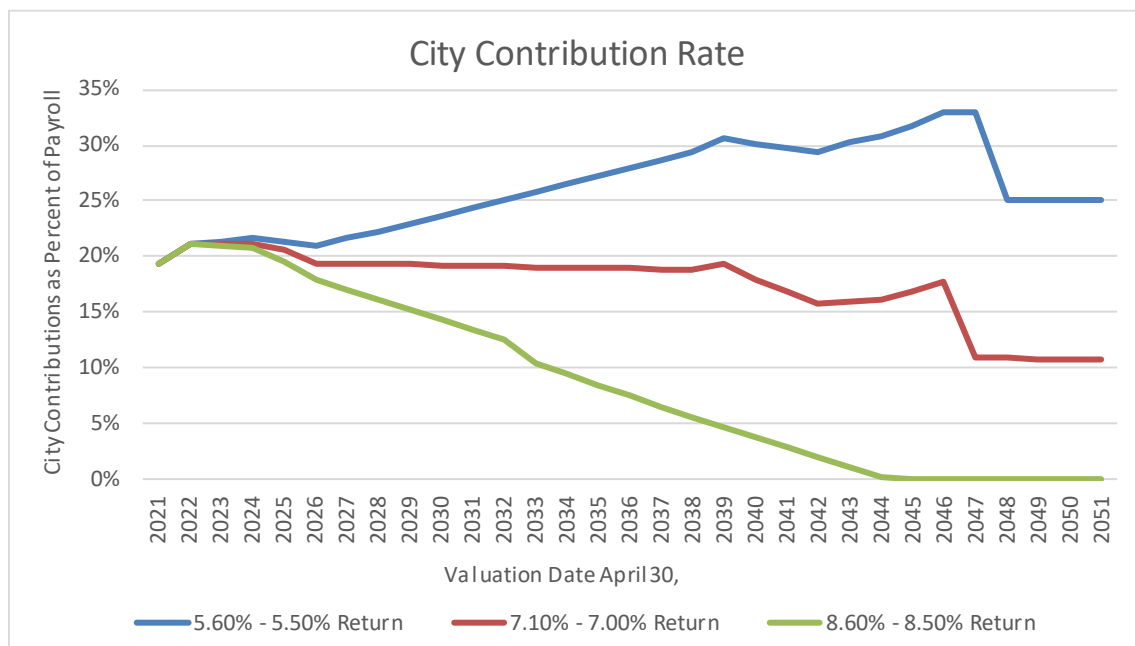
While the April 30, 2021 valuation results indicate the System’s financial status at a single point in time, projections are used to identify trends and to compare various scenarios rather than predicting some future state of events. The projections model a change in one key variable to provide insight into the longer term trend of (1) the projected City contributions; (2) the projected System funded status (ratio of actuarial assets over liabilities); and (3) the unfunded actuarial accrued liability (actuarial accrued liability minus actuarial assets). The projections also show how sensitive the results are to the key variable being modeled. The projections do not predict the System’s financial condition or its ability to pay benefits in the future and do not provide any guarantee of future financial soundness of the System. Over time, a defined benefit plan’s total cost will depend on a number of factors, including the amount of benefits paid, the number of people paid benefits, plan expenses, and the amount of earnings on assets invested to pay benefits. These amounts and other variables are uncertain and unknowable at the time the projections were prepared. Because not all of the assumptions will unfold exactly as expected, actual results will differ from the projections shown.

The following three actual investment return scenarios are modeled (note the underlying assumption does not change):

- (1) Returns grading down by 0.05% each year from 7.10% for May 1, 2021 through April 30, 2022 to 7.00% for May 1, 2023 through April 30, 2024 (current assumption),
- (2) Returns of 1.50% higher than the current assumption (8.60% grading down to 8.50%), and
- (3) Returns of 1.50% lower than the current assumption (5.60% grading down to 5.50%).

The projections assume that all actuarial assumptions, other than investment return, are met in all future years and that the City makes contributions equal to the full amount of the actuarially determined contribution as calculated by the System’s actuary, based on the Board’s Funding Policy (including closed amortization periods). Note that the 2.5% COLA is assumed to be granted in all years even when the Board’s criteria is not met. These projections include estimates of future valuation results, including the unfunded actuarial accrued liability and funded ratio. It should be noted that these actuarial measurements do not indicate the sufficiency of plan assets to settle the plan’s obligations nor do they, on their own, indicate future funding requirements.

Effect of Various Returns on City Contribution Rate

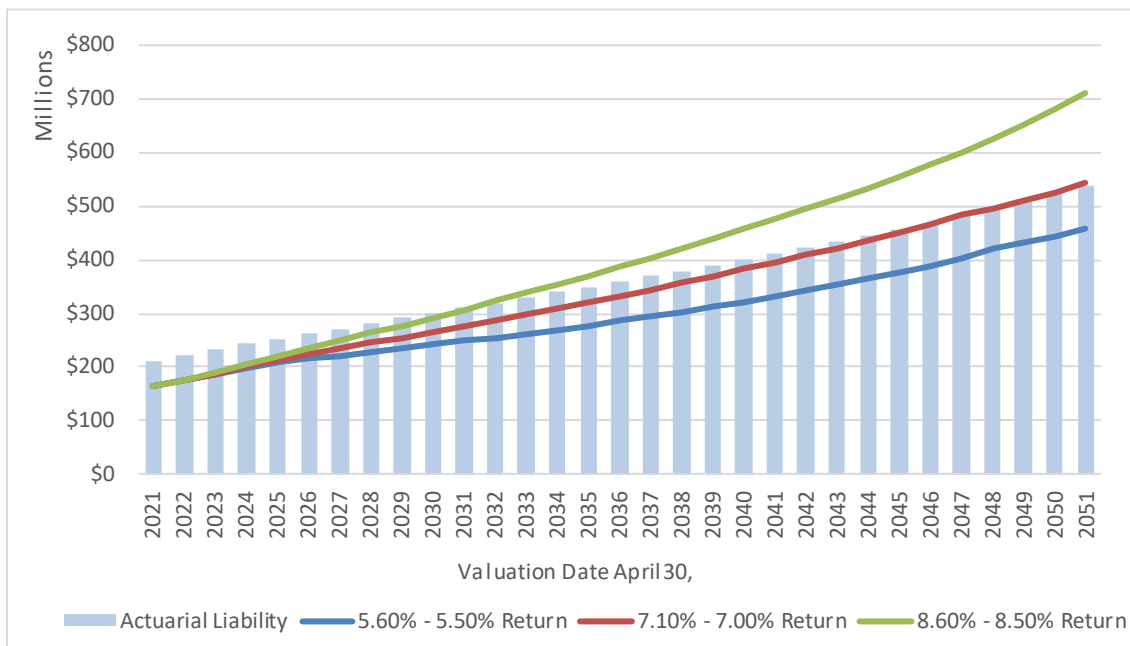
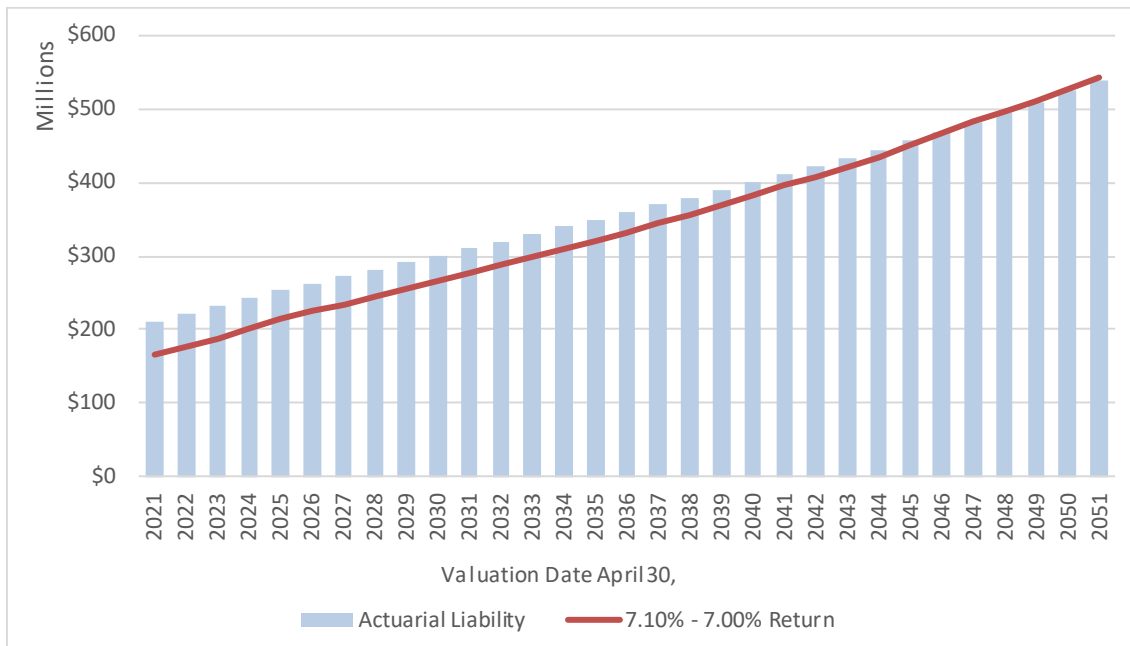




SECTION 6 – FINANCIAL PROJECTIONS

Comparison of Projected Actuarial Assets to Actuarial Liability

The following graphs compare the actuarial value of assets (red line) to the System’s actuarial accrued liabilities (light blue bars) on the valuation date in future years. The first graph shows the baseline case, while the second graph shows the sensitivity of the results to variation in the actual rate of return.

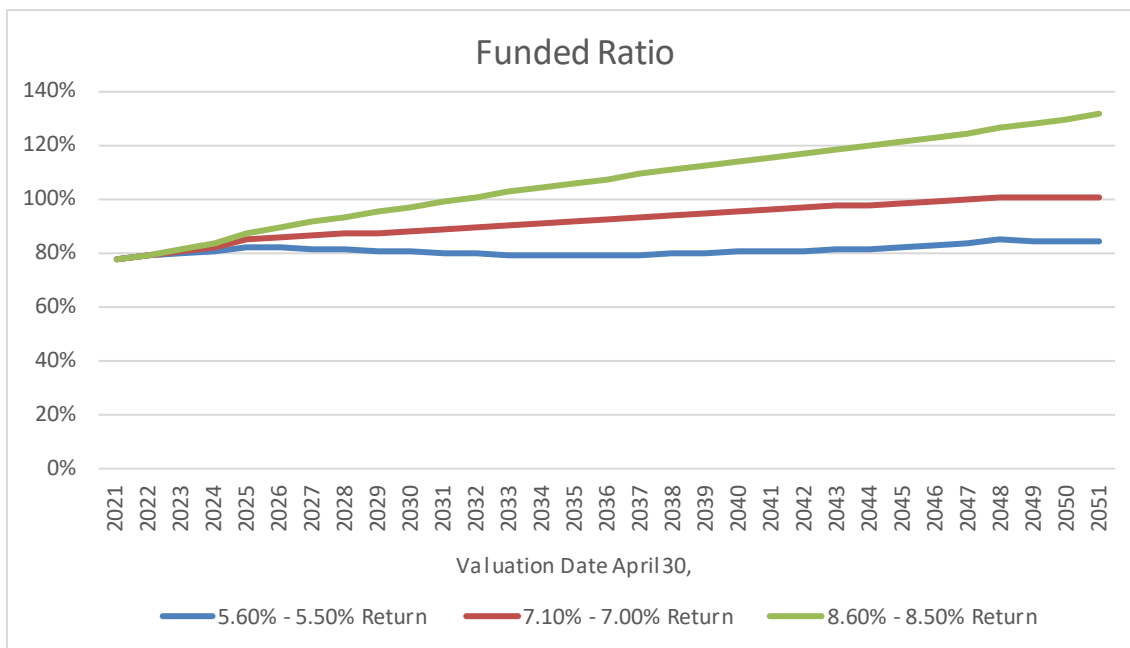




SECTION 6 – FINANCIAL PROJECTIONS

Funded Ratio

The following graph shows the projected System funded ratio (ratio of actuarial value of assets to actuarial accrued liabilities) under each of the scenarios described earlier. The years shown in the chart are valuation dates (April 30 of each year).





SECTION 6 – FINANCIAL PROJECTIONS

TABLE 13
CIVILIAN EMPLOYEES’ RETIREMENT SYSTEM
OF THE POLICE DEPARTMENT OF KANSAS CITY, MISSOURI
PROJECTION OF VALUATION RESULTS

| Projection Based on April 30, 2021 Actuarial Valuation 7.10% Step Down to 7.00% Investment Return Amounts in thousands | | | | | | | | | | | |
|--|---|--|---|------------------------|----------------------------------|---|----------------------------|--|--|--|---|
| Valuation as of April 30, (1) | Covered Payroll at Valuation (2) | Actuarial Accrued Liability (AAL) (3) | Actuarial Value of Assets (AVA) (4) | Unfunded AAL (5) | Funded Ratio Using AVA (6) | UAAL Amortization Payment Rate (7) | Normal Cost Rate (8) | Actuarial Contribution Rate (9) | Member Contribution Rate (10) | City Actuarial Contribution Rate (11) | Dollar Amount of City Contribution* (12) |
| 2021 | \$29,470 | \$211,461 | \$164,725 | \$46,736 | 77.9% | 10.20% | 16.02% | 26.22% | 5.00% | 21.22% | \$6,441 |
| 2022 | 29,992 | 222,388 | 176,018 | 46,370 | 79.1% | 9.99% | 16.15% | 26.14% | 5.00% | 21.14% | 6,530 |
| 2023 | 30,630 | 233,519 | 187,624 | 45,895 | 80.3% | 9.89% | 16.31% | 26.20% | 5.00% | 21.20% | 6,688 |
| 2024 | 31,345 | 243,201 | 200,155 | 43,046 | 82.3% | 9.25% | 16.27% | 25.52% | 5.00% | 20.52% | 6,625 |
| 2025 | 32,168 | 252,906 | 214,722 | 38,185 | 84.9% | 8.19% | 16.23% | 24.42% | 5.00% | 19.42% | 6,434 |
| 2026 | 33,000 | 262,523 | 224,979 | 37,543 | 85.7% | 8.18% | 16.20% | 24.38% | 5.00% | 19.38% | 6,587 |
| 2027 | 33,893 | 272,154 | 235,020 | 37,135 | 86.4% | 8.15% | 16.17% | 24.32% | 5.00% | 19.32% | 6,745 |
| 2028 | 34,784 | 281,827 | 245,200 | 36,627 | 87.0% | 8.13% | 16.14% | 24.27% | 5.00% | 19.27% | 6,904 |
| 2029 | 35,751 | 291,532 | 255,516 | 36,017 | 87.6% | 8.10% | 16.12% | 24.22% | 5.00% | 19.22% | 7,078 |
| 2030 | 36,718 | 301,255 | 265,974 | 35,281 | 88.3% | 8.07% | 16.10% | 24.17% | 5.00% | 19.17% | 7,250 |
| 2031 | 37,746 | 310,962 | 276,544 | 34,418 | 88.9% | 8.04% | 16.08% | 24.12% | 5.00% | 19.12% | 7,434 |
| 2032 | 38,791 | 320,640 | 287,241 | 33,399 | 89.6% | 8.00% | 16.05% | 24.05% | 5.00% | 19.05% | 7,611 |
| 2033 | 39,882 | 330,362 | 298,137 | 32,225 | 90.2% | 7.96% | 16.04% | 24.00% | 5.00% | 19.00% | 7,805 |
| 2034 | 41,083 | 340,163 | 309,266 | 30,897 | 90.9% | 7.91% | 16.03% | 23.94% | 5.00% | 18.94% | 8,015 |
| 2035 | 42,192 | 350,051 | 320,666 | 29,385 | 91.6% | 7.89% | 16.02% | 23.91% | 5.00% | 18.91% | 8,218 |
| 2036 | 43,363 | 360,001 | 332,308 | 27,692 | 92.3% | 7.85% | 16.01% | 23.86% | 5.00% | 18.86% | 8,424 |
| 2037 | 44,562 | 370,048 | 344,271 | 25,777 | 93.0% | 7.82% | 16.01% | 23.83% | 5.00% | 18.83% | 8,643 |
| 2038 | 45,800 | 380,184 | 356,551 | 23,633 | 93.8% | 8.33% | 16.00% | 24.33% | 5.00% | 19.33% | 9,119 |
| 2039 | 47,110 | 390,459 | 369,218 | 21,242 | 94.6% | 6.89% | 15.99% | 22.88% | 5.00% | 17.88% | 8,676 |
| 2040 | 48,475 | 400,894 | 382,571 | 18,322 | 95.4% | 5.78% | 15.99% | 21.77% | 5.00% | 16.77% | 8,373 |
| 2041 | 49,909 | 411,524 | 395,725 | 15,799 | 96.2% | 4.77% | 15.98% | 20.75% | 5.00% | 15.75% | 8,097 |
| 2042 | 51,381 | 422,402 | 408,862 | 13,540 | 96.8% | 5.01% | 15.97% | 20.98% | 5.00% | 15.98% | 8,457 |
| 2043 | 52,934 | 433,601 | 422,031 | 11,570 | 97.3% | 5.10% | 15.97% | 21.07% | 5.00% | 16.07% | 8,762 |
| 2044 | 54,509 | 445,162 | 435,914 | 9,247 | 97.9% | 5.79% | 15.97% | 21.76% | 5.00% | 16.76% | 9,410 |
| 2045 | 56,143 | 457,103 | 450,484 | 6,618 | 98.6% | 6.86% | 15.97% | 22.83% | 5.00% | 17.83% | 10,311 |
| 2046 | 57,879 | 469,487 | 466,180 | 3,306 | 99.3% | -0.07% | 15.97% | 15.90% | 5.00% | 10.90% | 6,498 |
| 2047 | 59,645 | 482,403 | 483,396 | (993) | 100.2% | -0.12% | 15.97% | 15.85% | 5.00% | 10.85% | 6,666 |
| 2048 | 61,482 | 495,870 | 497,326 | (1,456) | 100.3% | -0.17% | 15.97% | 15.80% | 5.00% | 10.80% | 6,839 |
| 2049 | 63,396 | 509,949 | 511,874 | (1,925) | 100.4% | -0.22% | 15.98% | 15.76% | 5.00% | 10.76% | 7,026 |
| 2050 | 65,342 | 524,685 | 527,083 | (2,398) | 100.5% | -0.26% | 15.99% | 15.73% | 5.00% | 10.73% | 7,222 |

* Amounts shown are contributions in the fiscal year ending two years after the valuation date.
 Note: Investment return assumption is assumed to be 7.10% in 2021, 7.05% in 2022, and 7.00% thereafter.



SECTION 6 – FINANCIAL PROJECTIONS

TABLE 14

**CIVILIAN EMPLOYEES' RETIREMENT SYSTEM
OF THE POLICE DEPARTMENT OF KANSAS CITY, MISSOURI
CITY CONTRIBUTIONS UNDER ALTERNATE SCENARIOS**

| Projection Based on April 30, 2021 Actuarial Valuation Board's Funding Policy (Layered Amortization of UAAL) Amounts in Thousands | | | |
|---|---|--------------------|--------------------|
| Fiscal Year End April 30,* | City Contribution Amounts at Various Investment Returns | | |
| | 7.10%/7.00% Return | 8.60%/8.50% Return | 5.60%/5.50% Return |
| 2023 | \$6,441 | \$6,441 | \$6,441 |
| 2024 | 6,530 | 6,490 | 6,571 |
| 2025 | 6,688 | 6,553 | 6,824 |
| 2026 | 6,625 | 6,334 | 6,909 |
| 2027 | 6,434 | 5,931 | 6,928 |
| 2028 | 6,587 | 5,802 | 7,342 |
| 2029 | 6,745 | 5,655 | 7,778 |
| 2030 | 6,904 | 5,485 | 8,233 |
| 2031 | 7,078 | 5,295 | 8,724 |
| 2032 | 7,250 | 5,083 | 9,228 |
| 2033 | 7,434 | 4,844 | 9,762 |
| 2034 | 7,611 | 4,179 | 10,312 |
| 2035 | 7,805 | 3,886 | 10,894 |
| 2036 | 8,015 | 3,584 | 11,514 |
| 2037 | 8,218 | 3,255 | 12,146 |
| 2038 | 8,424 | 2,917 | 12,805 |
| 2039 | 8,643 | 2,561 | 13,503 |
| 2040 | 9,119 | 2,189 | 14,482 |
| 2041 | 8,676 | 1,800 | 14,562 |
| 2042 | 8,373 | 1,403 | 14,809 |
| 2043 | 8,097 | 992 | 15,114 |
| 2044 | 8,457 | 561 | 16,014 |
| 2045 | 8,762 | 120 | 16,787 |
| 2046 | 9,410 | 0 | 17,831 |
| 2047 | 10,311 | 0 | 19,066 |
| 2048 | 6,498 | 0 | 19,649 |
| 2049 | 6,666 | 0 | 15,389 |
| 2050 | 6,839 | 0 | 15,857 |
| 2051 | 7,026 | 0 | 16,351 |
| 2052 | 7,222 | 0 | 16,852 |

*The Actuarially Determined Contribution (ADC) determined in the annual actuarial valuation is contributed in the following fiscal year. For example, the dollar amount of the ADC for fiscal year-end April 30, 2023 is based on the ADC calculated in the April 30, 2021 valuation.

Note: Projections assume a constant population and no actuarial gains and losses other than recognition of the deferred investment experience as of April 30, 2021.



SECTION 7 – RISK CONSIDERATIONS

Actuarial Standards of Practice are issued by the Actuarial Standards Board and are binding on credentialed actuaries practicing in the United States. These standards generally identify what the actuary should consider, document and disclose when performing an actuarial assignment. In September, 2017, Actuarial Standard of Practice Number 51, *Assessment and Disclosure of Risk in Measuring Pension Obligations*, (ASOP 51) was issued as final with application to measurement dates on or after November 1, 2018. This ASOP, which applies to funding valuations, actuarial projections, and actuarial cost studies of proposed plan changes, was first applicable for the April 30, 2019 actuarial valuation for the Civilian Employees’ Retirement System of the Police Department of Kansas City, Missouri (System).

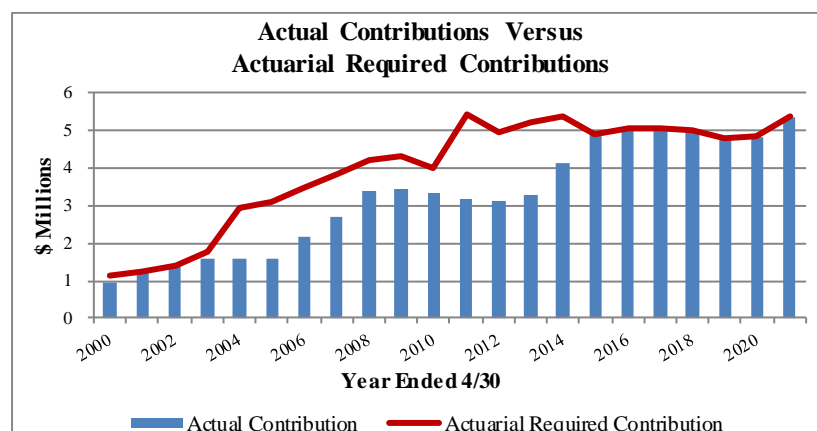
A typical retirement plan faces many different risks, but the greatest risk is the inability to make benefit payments when due. If plan assets are depleted, benefits may not be paid which could create legal and litigation risk or the plan could become “pay as you go”. The term “risk” is most commonly associated with an outcome with undesirable results. However, in the actuarial world, risk can be translated as uncertainty. The actuarial valuation process uses many actuarial assumptions to project how future contributions and investment returns will meet the cash flow needs for future benefit payments. Of course, we know that actual experience will not unfold exactly as anticipated by the assumptions and that uncertainty, whether favorable or unfavorable, creates risk. ASOP 51 defines risk as the potential of actual future measurements to deviate from expected results due to actual experience that is different than the actuarial assumptions.

The various risk factors for a given plan can have a significant impact – positive or negative – on the actuarial projection of liability and contribution rates.

There are a number of risks inherent in the funding of a defined benefit plan. These include:

- economic risks, such as investment return and price inflation;
- demographic risks such as mortality, payroll growth, aging population including impact of baby boomers, and retirement ages;
- contribution risk, i.e., the potential for volatility in contribution rates and
- external risks, such as the regulatory and political environment, are not included in ASOP 51.

There is a direct correlation between healthy, well-funded retirement plans and consistent contributions equal to the full actuarial required contribution each year. As the following graph shows, the City failed to make contributions equal to the actuarial rate from 2003 to 2014, with large shortfalls in some years. Based on legislation passed in 2013, the City has contributed the full actuarial required contribution for the past 7 fiscal years.





SECTION 7 – RISK CONSIDERATIONS

One of the strongest factors regarding the future funding of the System is the City’s statutory requirement to make the full actuarial required contribution, as determined by the System’s actuary in the annual actuarial valuation. This is an important change from prior years when actual City contributions were far below the full actuarial contribution.

The most significant risk factor for most retirement systems, including the Civilian Employees’ Retirement System of the Police Department of Kansas City, Missouri, is investment return risk because of the volatility of returns and the size of plan assets compared to payroll (see Table 15). As that Table illustrates, a difference of 10% between the actual return in a year and the assumed return results in an ultimate contribution rate increase of 4% of pay over a 20-year period. Given the System’s target asset allocation and the associated standard deviation of the portfolio, a variance of 10% or more from the assumption in any given year is not unexpected (likely to occur in about one of every three years).

A key demographic risk for all retirement systems, including the Civilian Employees’ Retirement System of the Police Department of Kansas City, Missouri, is improvements in mortality (longevity) greater than anticipated. While the actuarial assumptions reflect small, continuous improvements in mortality experience over time and these assumptions are refined every experience study, the risk arises because there is a possibility of some sudden shift, perhaps from a significant medical breakthrough that could quickly increase liabilities. Likewise, there is some possibility of a significant public health crisis that could result in a significant number of additional deaths in a short time period, as experienced with the COVID-19 pandemic. This type of event is also significant, although more easily absorbed. While either of these events could happen, it represents a small probability and thus represents much less risk than the volatility associated with investment returns.

Finally, the unfunded actuarial accrued liability is amortized as a level percentage of payroll. The underlying assumption used in developing the payment schedule for UAAL payments assumes an increasing covered payroll over time which is dependent on a stable employment level, i.e., active member count remains the same. When payroll does not grow as expected, the UAAL contribution rate will be higher than expected, even if the dollar amount of the payment is the same as scheduled. As Table 18 illustrates, the growth in covered payroll over the last 12 years has been minimal compared to expected increases over that period of 3.00% to 4.00%. This trend is due to the combined impact of a smaller number of active members and relatively low salary increases. While this is less critical for the Civilian Employees’ Retirement System of the Police Department of Kansas City, Missouri because the City contributes a dollar amount, not a percent of payroll, the lack of payroll growth does result in a payment schedule for the UAAL that allocates higher dollar amounts of contributions later in the period because it assumes payroll is increasing at a higher rate than is actually occurring.

Many of the public retirement systems in the United States were created shortly after World War II. The Civilian Employees’ Retirement System of the Police Department of Kansas City, Missouri was created in 1965 so it has been in existence for more than 50 years. In general, the aging of the population, including the retirement of the baby boomers, along with earlier retirement eligibility, has created a shift in the demographics of most retirement systems. This change is not unexpected and has, in fact, been anticipated in the funding of the retirement system. Even though it was anticipated, the demographic shift and maturing of the plans have increased the risk associated with funding the system. The following exhibits summarize some historical information that helps indicate how certain key risk metrics have changed over time. Many are due to the natural maturing of the retirement system, including the percentage of liability attributable to retirees and the active to retiree ratio.



SECTION 7 – RISK CONSIDERATIONS

TABLE 15
CIVILIAN EMPLOYEES’ RETIREMENT SYSTEM
OF THE POLICE DEPARTMENT OF KANSAS CITY, MISSOURI
HISTORICAL ASSET VOLATILITY RATIOS

As a retirement system matures, the size of the market value of assets typically increases relative to the covered payroll of active members, on which the System is funded. The size of the plan assets relative to covered payroll, sometimes referred to as the asset volatility ratio, is an important indicator of the contribution risk for the System. The higher this ratio, the more sensitive a plan’s contribution rate is to investment return volatility. In other words, it will be harder to recover from investment losses with increased contributions.

Table with 5 columns: Actuarial Valuation Date, Market Value of Assets, Estimated Plan Year Payroll, Asset Volatility Ratio, and Increase in ACR with a Return 10% Lower than Assumed*. Rows show data from 4/30/2002 to 4/30/2021.

Note: Years prior to 2011 were provided by the prior actuary.

*The impact of asset smoothing is not reflected in the impact on the Actuarial Contribution Rate (ACR). Current year assumptions are used for all years shown.

The amount of assets at April 30, 2021 is 5.91 times the covered payroll so underperforming the investment return assumption by 10.00% (i.e., earn -2.90% for one year) is equivalent to 59.1% of payroll. While the actual impact in the first year is mitigated by the asset smoothing method and amortization of the UAAL, the magnitude of the ultimate contribution increase illustrates the risk associated with volatile investment returns.



SECTION 7 – RISK CONSIDERATIONS

**TABLE 16
CIVILIAN EMPLOYEES’ RETIREMENT SYSTEM
OF THE POLICE DEPARTMENT OF KANSAS CITY, MISSOURI
HISTORICAL CASH FLOWS**

Plans with negative cash flows will experience increased sensitivity to investment return volatility. Cash flows, for this purpose, are measured as contributions less benefit payments. If the System has negative cash flows and then experiences returns below the assumed rate, there are fewer assets to be reinvested to earn the higher returns that typically follow. While any negative cash flow will produce such a result, it is typically a negative cash flow of more than 5% of MVA that may cause significant concerns. The System has had negative cash flows of around 1.00% to 1.50% for the last seven years, so it is not a current concern.

| Year End | Market Value of Assets (MVA) | Contributions | Benefit Payments and Expenses | Net Cash Flow | Net Cash Flow as a Percent of MVA |
|-----------------|-------------------------------------|----------------------|--------------------------------------|----------------------|--|
| 4/30/2002 | \$60,493,794 | \$2,423,357 | \$2,096,025 | \$327,332 | 0.54% |
| 4/30/2003 | 57,063,133 | 2,667,081 | 2,147,212 | 519,869 | 0.91% |
| 4/30/2004 | 67,252,371 | 2,848,500 | 2,651,461 | 197,039 | 0.29% |
| 4/30/2005 | 72,320,741 | 2,800,644 | 2,963,573 | (162,929) | (0.23%) |
| 4/30/2006 | 85,255,798 | 3,437,464 | 3,217,247 | 220,217 | 0.26% |
| 4/30/2007 | 95,806,912 | 3,894,133 | 3,716,364 | 177,769 | 0.19% |
| 4/30/2008 | 96,639,301 | 4,658,280 | 3,762,233 | 896,047 | 0.93% |
| 4/30/2009 | 71,944,135 | 4,808,862 | 4,221,420 | 587,442 | 0.82% |
| 4/30/2010 | 91,224,200 | 4,641,690 | 4,906,758 | (265,068) | (0.29%) |
| 4/30/2011 | 102,522,611 | 4,568,520 | 5,122,993 | (554,473) | (0.54%) |
| 4/30/2012 | 101,192,338 | 4,370,860 | 5,087,225 | (716,365) | (0.71%) |
| 4/30/2013 | 108,517,949 | 4,580,421 | 5,639,934 | (1,059,513) | (0.98%) |
| 4/30/2014 | 117,341,038 | 5,436,191 | 6,377,546 | (941,355) | (0.80%) |
| 4/30/2015 | 123,941,107 | 6,253,747 | 6,433,277 | (179,530) | (0.14%) |
| 4/30/2016 | 122,134,689 | 6,335,555 | 7,347,870 | (1,012,315) | (0.83%) |
| 4/30/2017 | 132,565,840 | 6,316,287 | 7,305,494 | (989,207) | (0.75%) |
| 4/30/2018 | 142,605,109 | 6,265,874 | 7,913,332 | (1,647,458) | (1.16%) |
| 4/30/2019 | 146,187,834 | 6,194,531 | 8,333,044 | (2,138,513) | (1.46%) |
| 4/30/2020 | 145,364,743 | 6,266,450 | 8,532,080 | (2,265,630) | (1.56%) |
| 4/30/2021 | 174,187,753 | 6,872,628 | 9,558,500 | (2,685,872) | (1.54%) |

Note: Years prior to 2011 were provided by the prior actuary.

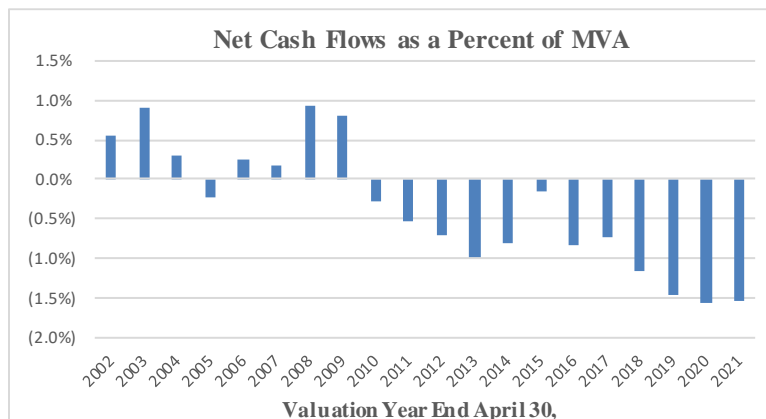




TABLE 17
CIVILIAN EMPLOYEES’ RETIREMENT SYSTEM
OF THE POLICE DEPARTMENT OF KANSAS CITY, MISSOURI
LIABILITY MATURITY MEASUREMENTS

Most public sector retirement systems have been in operation for many years. As a result, they have aging plan populations, and in some cases declining active populations, resulting in an increasing ratio of retirees to active members and a growing percentage of retiree liability. With more of the total liability residing with retirees, investment volatility has a greater impact on the funding of the system since it is more difficult to restore the system financially after losses occur when there is comparatively less payroll over which to spread costs.

Projections provide the most effective way of analyzing the impact of these changes on future funding measures, but studying several key metrics from the valuation can also provide some valuable insight.

| Year End | Retiree Liability (a) | Total Actuarial Liability (b) | Retiree Percentage (a / b) |
|-----------------|--------------------------------------|--|---|
| 4/30/2002 | \$19,950,246 | \$67,814,254 | 29.4% |
| 4/30/2003 | 23,457,419 | 83,044,509 | 28.2% |
| 4/30/2004 | 26,402,483 | 89,141,414 | 29.6% |
| 4/30/2005 | 32,330,097 | 97,103,806 | 33.3% |
| 4/30/2006 | 34,786,783 | 105,928,172 | 32.8% |
| 4/30/2007 | 36,754,725 | 110,394,115 | 33.3% |
| 4/30/2008 | 40,458,961 | 117,626,995 | 34.4% |
| 4/30/2009 | 43,984,225 | 124,990,468 | 35.2% |
| 4/30/2010 | 51,740,006 | 131,222,564 | 39.4% |
| 4/30/2011 | 55,401,727 | 137,040,461 | 40.4% |
| 4/30/2012 | 56,978,299 | 142,907,530 | 39.9% |
| 4/30/2013 | 61,173,449 | 148,662,779 | 41.1% |
| 4/30/2014 | 65,924,948 | 155,264,022 | 42.5% |
| 4/30/2015 | 69,298,850 | 160,470,682 | 43.2% |
| 4/30/2016 | 73,396,064 | 165,081,932 | 44.5% |
| 4/30/2017 | 81,260,182 | 171,188,191 | 47.5% |
| 4/30/2018 | 83,042,411 | 177,116,999 | 46.9% |
| 4/30/2019 | 88,625,831 | 188,505,176 | 47.0% |
| 4/30/2020 | 93,349,361 | 197,399,029 | 47.3% |
| 4/30/2021 | 99,578,589 | 211,461,019 | 47.1% |

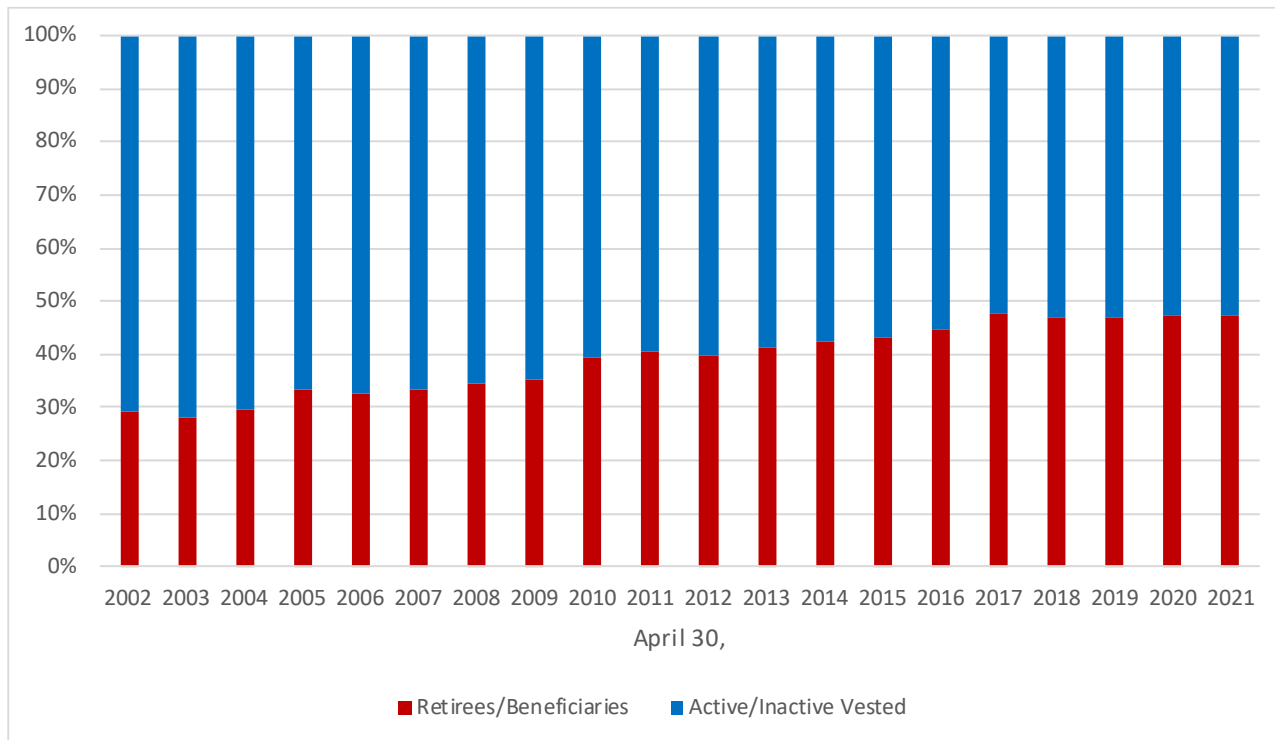
Note: Years prior to 2011 were provided by the prior actuary.



SECTION 7 – RISK CONSIDERATIONS

TABLE 17
(continued)

CIVILIAN EMPLOYEES' RETIREMENT SYSTEM
OF THE POLICE DEPARTMENT OF KANSAS CITY, MISSOURI



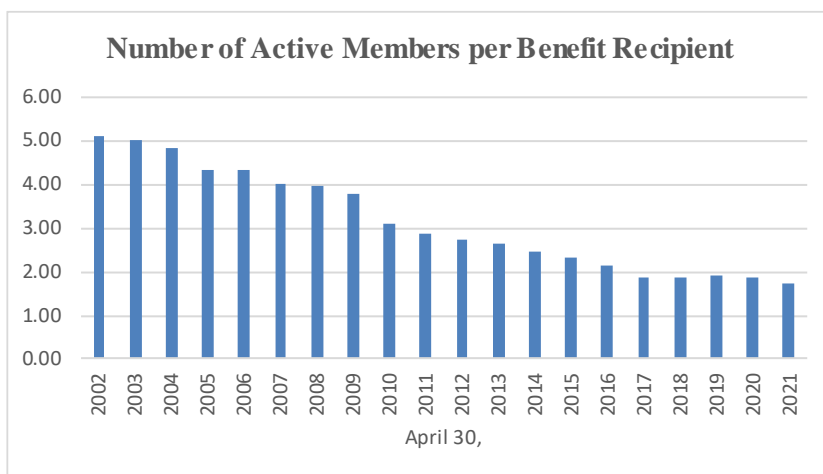


SECTION 7 – RISK CONSIDERATIONS

**TABLE 18
CIVILIAN EMPLOYEES’ RETIREMENT SYSTEM
OF THE POLICE DEPARTMENT OF KANSAS CITY, MISSOURI
HISTORICAL MEMBER STATISTICS**

| Valuation Date April 30, | Number of | | Active/ Retired |
|--------------------------------|-----------|---------|--------------------|
| | Active | Retired | |
| 2002 | 599 | 117 | 5.12 |
| 2003 | 615 | 122 | 5.04 |
| 2004 | 595 | 123 | 4.84 |
| 2005 | 586 | 135 | 4.34 |
| 2006 | 610 | 140 | 4.36 |
| 2007 | 613 | 152 | 4.03 |
| 2008 | 630 | 158 | 3.99 |
| 2009 | 619 | 163 | 3.80 |
| 2010 | 575 | 186 | 3.09 |
| 2011 | 557 | 193 | 2.89 |
| 2012 | 549 | 199 | 2.76 |
| 2013 | 558 | 211 | 2.64 |
| 2014 | 552 | 224 | 2.46 |
| 2015 | 551 | 235 | 2.34 |
| 2016 | 526 | 248 | 2.12 |
| 2017 | 492 | 262 | 1.88 |
| 2018 | 511 | 272 | 1.88 |
| 2019 | 543 | 282 | 1.93 |
| 2020 | 537 | 290 | 1.85 |
| 2021 | 522 | 303 | 1.72 |

Note: Years prior to 2011 were provided by prior actuary.





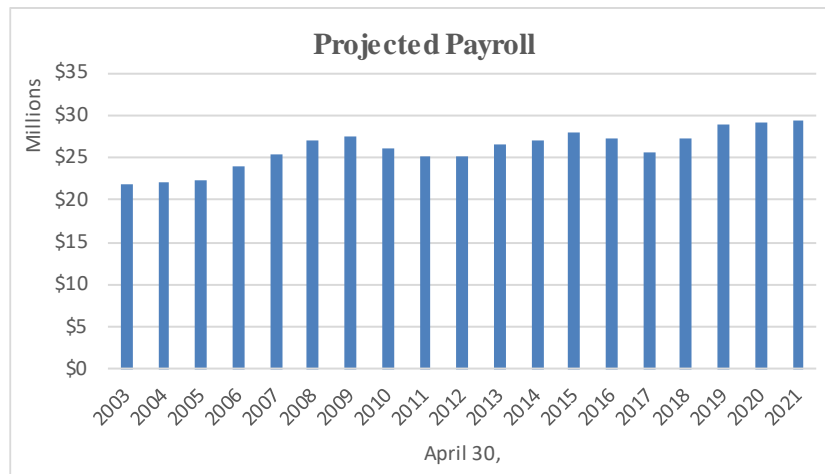
SECTION 7 – RISK CONSIDERATIONS

**TABLE 18
(continued)**

**CIVILIAN EMPLOYEES’ RETIREMENT SYSTEM
OF THE POLICE DEPARTMENT OF KANSAS CITY, MISSOURI**

| Valuation Date April 30, | Number of Active Members | Projected Payroll | Payroll % Incr. |
|---|---|------------------------------|----------------------------|
| 2002 | 599 | 20,755,012 | |
| 2003 | 615 | 21,944,040 | 5.73% |
| 2004 | 595 | 22,058,127 | 0.52% |
| 2005 | 586 | 22,239,092 | 0.82% |
| 2006 | 610 | 23,875,937 | 7.36% |
| 2007 | 613 | 25,472,341 | 6.69% |
| 2008 | 630 | 27,045,762 | 6.18% |
| 2009 | 619 | 27,580,796 | 1.98% |
| 2010 | 575 | 26,136,353 | (5.24%) |
| 2011 | 557 | 25,238,690 | (3.43%) |
| 2012 | 549 | 25,255,423 | 0.07% |
| 2013 | 558 | 26,461,403 | 4.78% |
| 2014 | 552 | 27,076,814 | 2.33% |
| 2015 | 551 | 27,887,038 | 2.99% |
| 2016 | 526 | 27,165,226 | (2.59%) |
| 2017 | 492 | 25,618,042 | (5.70%) |
| 2018 | 511 | 27,256,079 | 6.39% |
| 2019 | 543 | 28,822,590 | 5.75% |
| 2020 | 537 | 29,224,300 | 1.39% |
| 2021 | 522 | 29,470,477 | 0.84% |

Note: Years prior to 2011 were provided by prior actuary.





SECTION 7 – RISK CONSIDERATIONS

TABLE 19
CIVILIAN EMPLOYEES' RETIREMENT SYSTEM
OF THE POLICE DEPARTMENT OF KANSAS CITY, MISSOURI

COMPARISON OF VALUATION RESULTS UNDER ALTERNATE INVESTMENT RETURN ASSUMPTIONS
(Dollars in Thousands)

This exhibit compares the key April 30, 2021 valuation results under five (5) different investment return assumptions to illustrate the impact of different assumptions on the funding of the System. Note that only the investment return assumption is changed, as identified in the heading below. All other assumptions are unchanged for purposes of this analysis.

Table with 6 columns: Investment Return Assumption (6.60%, 6.85%, 7.10%, 7.35%, 7.60%) and rows for Contributions (Normal Cost Rate, UAAL Contribution Rate, Total Actuarial Contribution Rate), Employee Contribution Rate, City Contribution Rate, City Contribution for Following Fiscal Year, Actuarial Accrued Liability, Actuarial Value of Assets, Unfunded Actuarial Accrued Liability, and Funded Ratio.

Note: All other assumptions are unchanged for purposes of this sensitivity analysis.
Numbers may not add due to rounding.



SECTION 8 – OTHER INFORMATION

The actuarial accrued liability is a measure intended to help the reader assess (i) a retirement plan's funded status on a going concern basis and (ii) progress being made toward accumulating the assets needed to pay benefits as due. Allocation of the actuarial present value of projected benefits between past and future service was based on service using the Entry Age Normal actuarial cost method. Assumptions, including projected pay increases, were the same as used to determine the System's level percent of payroll annual required contribution between entry age and assumed exit age. Entry age was established by subtracting credited service from current age on the valuation date. The Entry Age Normal actuarial accrued liability was determined as part of an actuarial valuation of the System as of April 30, 2021. The actuarial assumptions used in determining the actuarial accrued liability can be found in Appendix C.



TABLE 20

**CIVILIAN EMPLOYEES’ RETIREMENT SYSTEM
OF THE POLICE DEPARTMENT OF KANSAS CITY, MISSOURI
SUMMARY OF ACTUARIAL METHODS AND ASSUMPTIONS**

| | |
|--|---|
| Valuation Date | April 30, 2021 |
| Actuarial cost method | Entry Age Normal |
| Amortization method for unfunded actuarial accrued liabilities | Level-percent of payroll |
| Amortization period | 30-year closed, beginning with the 2017 valuation for the Legacy UAAL base 20-year closed for experience bases |
| Asset valuation method | 5-year smoothing of actual versus expected return on market value |
| Actuarial assumptions: | |
| Investment rate of return | 7.10%, net of investment expenses |
| Projected salary increases including wage inflation at 3.00% | 3.60% to 6.50% |
| Cost-of-living adjustments | 2.50% simple |
| Membership of the plan consisted of the following at April 30, 2021, the date of the latest actuarial valuation: | |
| Retirees and beneficiaries receiving benefits | 303 |
| Terminated plan members entitled to but not yet receiving benefits | 45 |
| Active plan members | <u>522</u> |
| Total | 870 |



SECTION 8 – OTHER INFORMATION

TABLE 21
CIVILIAN EMPLOYEES’ RETIREMENT SYSTEM
OF THE POLICE DEPARTMENT OF KANSAS CITY, MISSOURI
SCHEDULE OF FUNDING PROGRESS

| Actuarial Valuation Date | Actuarial Value of Assets (a) | Actuarial Accrued Liability (AAL) (b) | Unfunded AAL (UAAL) (b) - (a) | Funded Ratio (a) / (b) | Active Member Covered Payroll** (c) | UAAL as a Percentage of Active Member Covered Payroll [(b) - (a)] / (c) |
|--------------------------|-------------------------------|---------------------------------------|-------------------------------|------------------------|-------------------------------------|---|
| 4/30/1998 | \$41,835,057 | \$43,200,513 | \$1,365,456 | 97% | \$15,295,680 | 9% |
| 4/30/1999 | 47,593,329 | 48,627,168 | 1,033,839 | 98% | 15,430,846 | 7% |
| 4/30/2000 | 56,905,524 | 56,038,915 | (866,609) | 102% | 17,786,369 | (5%) |
| 4/30/2001 | 61,895,208 | 62,097,908 | 202,700 | 100% | 18,831,325 | 1% |
| 4/30/2002 | 66,401,308 | 67,814,254 | 1,412,946 | 98% | 20,755,012 | 7% |
| 4/30/2003 * | 68,182,691 | 83,044,509 | 14,861,818 | 82% | 21,944,040 | 68% |
| 4/30/2004 # | 69,868,024 | 89,141,414 | 19,273,390 | 78% | 22,058,127 | 87% |
| 4/30/2005 | 72,382,548 | 97,103,806 | 24,721,258 | 75% | 22,239,092 | 111% |
| 4/30/2006 | 78,846,717 | 105,928,172 | 27,081,455 | 74% | 23,875,937 | 113% |
| 4/30/2007 | 89,110,860 | 110,394,115 | 21,283,255 | 81% | 25,472,341 | 84% |
| 4/30/2008 | 97,989,985 | 117,626,995 | 19,637,010 | 83% | 27,045,762 | 73% |
| 4/30/2009 | 86,332,962 | 124,990,468 | 38,657,506 | 69% | 27,580,796 | 140% |
| 4/30/2010 | 100,515,970 | 131,222,564 | 30,706,594 | 77% | 26,136,353 | 117% |
| 4/30/2011 * | 102,522,611 | 137,040,461 | 34,517,850 | 75% | 25,238,690 | 137% |
| 4/30/2012 | 108,018,073 | 142,907,530 | 34,889,457 | 76% | 25,255,423 | 138% |
| 4/30/2013 ** | 113,170,844 | 148,662,779 | 35,491,935 | 76% | 26,461,403 | 134% |
| 4/30/2014 | 119,075,893 | 155,264,022 | 36,188,129 | 77% | 27,076,814 | 134% |
| 4/30/2015 | 126,029,676 | 160,470,682 | 34,441,006 | 79% | 27,887,038 | 124% |
| 4/30/2016 | 130,604,532 | 165,081,932 | 34,477,400 | 79% | 27,165,226 | 127% |
| 4/30/2017 | 137,233,636 | 171,188,191 | 33,954,555 | 80% | 25,618,042 | 133% |
| 4/30/2018 | 144,206,976 | 177,116,999 | 32,910,023 | 81% | 27,256,079 | 121% |
| 4/30/2019 * | 150,112,994 | 188,505,176 | 38,392,182 | 80% | 28,822,590 | 133% |
| 4/30/2020 * | 154,613,128 | 197,399,029 | 42,785,901 | 78% | 29,224,300 | 146% |
| 4/30/2021 * | 164,724,673 | 211,461,019 | 46,736,346 | 78% | 29,470,477 | 159% |

* After changes in actuarial assumptions or methods.

** For valuation years 2001 and prior, and 2007 and later, valuation payroll includes projected increases for year following valuation.

For valuation years 2002 through 2006, valuation payroll is payroll reported in data after annualization of pays for new hires.

After change in benefit provisions.

Note: Results for years prior to 2011 were taken from the prior actuary's report.

Analysis of the dollar amounts of actuarial value of assets, actuarial accrued liability, or unfunded actuarial accrued liability in isolation can be misleading. Expressing the actuarial value of assets as a percentage of the actuarial accrued liability provides one indication of the System’s funded status on a going-concern basis. Analysis of this percentage over time indicates whether the System is becoming financially stronger or weaker. Generally, the greater this percentage, the stronger the plan’s funding. The unfunded actuarial accrued liability and annual covered payroll are both affected by inflation. Expressing the unfunded actuarial accrued liability as a percentage of covered payroll approximately adjusts for the effects of inflation and aids analysis of the progress being made in accumulating sufficient assets to pay benefits when due. Generally, the smaller this percentage, the stronger the plan’s funding.



TABLE 22

**CIVILIAN EMPLOYEES' RETIREMENT SYSTEM
OF THE POLICE DEPARTMENT OF KANSAS CITY, MISSOURI**

SCHEDULE OF CITY CONTRIBUTIONS

| Fiscal Year Ending April 30 | Annual Required Contribution | Percent Contribution | Contribution Shortfall/(Excess) |
|--|---|---------------------------------|--|
| 1997 | \$ 465,004 | 90% | \$ N/A |
| 1998 | 1,035,180 | 44% | 581,963 |
| 1999 | 1,040,673 | 65% | 366,445 |
| 2000 | 1,152,018 | 82% | 207,543 |
| 2001 | 1,259,454 | 102% | (26,712) |
| 2002 | 1,410,461 | 101% | (10,207) |
| 2003 | 1,761,146 | 89% | 193,313 |
| 2004 | 2,944,407 | 54% | 1,343,164 |
| 2005 | 3,076,906 | 52% | 1,464,826 |
| 2006 | 3,480,720 | 62% | 1,305,553 |
| 2007 | 3,854,132 | 70% | 1,172,400 |
| 2008 | 4,202,987 | 80% | 830,576 |
| 2009 | 4,322,860 | 80% | 852,178 |
| 2010 | 4,013,807 | 83% | 684,080 |
| 2011 | 5,412,676 | 59% | 2,227,635 |
| 2012 | 4,944,371 | 64% | 1,798,247 |
| 2013 | 5,202,401 | 63% | 1,918,943 |
| 2014 | 5,358,191 | 77% | 1,235,816 |
| 2015 | 4,930,686 | 100% | 0 |
| 2016 | 5,048,167 | 100% | 0 |
| 2017 | 5,063,240 | 100% | 0 |
| 2018 | 4,994,191 | 100% | 0 |
| 2019 | 4,778,854 | 100% | 0 |
| 2020 | 4,849,708 | 100% | 0 |
| 2021 | 5,358,552 | 100% | 0 |

Note: For years prior to 2011, information shown is from the prior actuary's report.



SECTION 8 – OTHER INFORMATION

**TABLE 23
CIVILIAN EMPLOYEES’ RETIREMENT SYSTEM
OF THE POLICE DEPARTMENT OF KANSAS CITY, MISSOURI
SOLVENCY TEST**

| Valuation Date | Entry Age Actuarial Accrued Liabilities | | | Valuation Assets | Portion of Actuarial Accrued Liabilities Covered by Reported Assets | | |
|-----------------|---|-----------------------------------|---|------------------|---|-------|------|
| | (1) Active Member Contributions | (2) Retirees and Beneficiaries | (3) Active Members (City Financed Portion) | | (1) | (2) | (3) |
| <u>April 30</u> | | | | | | | |
| 2004 # | \$ 8,218,260 | \$ 26,402,483 | \$ 54,520,671 | \$ 69,868,024 | 100 % | 100 % | 65 % |
| 2005 | 8,641,718 | 32,330,097 | 56,131,991 | 72,382,548 | 100 | 100 | 56 |
| 2006 | 9,373,054 | 34,786,783 | 61,768,335 | 78,846,717 | 100 | 100 | 56 |
| 2007 | 9,972,284 | 36,754,725 | 63,667,106 | 89,110,860 | 100 | 100 | 67 |
| 2008 | 10,652,040 | 40,458,961 | 66,515,994 | 97,989,985 | 100 | 100 | 70 |
| 2009 | 11,220,613 | 43,984,225 | 69,785,630 | 86,332,962 | 100 | 100 | 45 |
| 2010 | 11,328,650 | 51,740,006 | 68,153,908 | 100,515,970 | 100 | 100 | 55 |
| 2011 * | 12,057,814 | 55,401,727 | 69,580,920 | 102,522,611 | 100 | 100 | 50 |
| 2012 | 12,623,138 | 56,978,299 | 73,306,093 | 108,018,073 | 100 | 100 | 52 |
| 2013 *# | 12,957,382 | 61,173,449 | 74,531,948 | 113,170,844 | 100 | 100 | 52 |
| 2014 | 13,366,753 | 65,924,948 | 75,972,321 | 119,075,893 | 100 | 100 | 52 |
| 2015 | 13,831,974 | 69,298,850 | 77,339,858 | 126,029,676 | 100 | 100 | 55 |
| 2016 | 14,009,918 | 73,396,064 | 77,675,950 | 130,604,532 | 100 | 100 | 56 |
| 2017 | 13,748,200 | 81,260,182 | 76,179,809 | 137,233,636 | 100 | 100 | 55 |
| 2018 | 13,993,612 | 83,042,411 | 80,080,976 | 144,206,976 | 100 | 100 | 59 |
| 2019 * | 14,253,969 | 88,625,831 | 85,625,376 | 150,112,994 | 100 | 100 | 55 |
| 2020 * | 14,626,343 | 93,349,361 | 89,423,325 | 154,613,128 | 100 | 100 | 52 |
| 2021 * | 14,979,303 | 99,578,589 | 96,903,127 | 164,724,673 | 100 | 100 | 52 |

* After changes in actuarial assumptions or methods.

After changes in benefits

Note: Results for years before 2011 were prepared by the prior actuary.



APPENDIX A – SUMMARY OF MEMBERSHIP DATA

MEMBER DATA RECONCILIATION

April 30, 2020 to April 30, 2021

The number of members included in the valuation, as summarized in the table below, is in accordance with the data submitted by the System for members as of the valuation date.

| | Active Participants | Retirees | Disableds | Beneficiaries | Inactive Vested | Total |
|---------------------------------|--------------------------------|-----------------|------------------|----------------------|----------------------------|--------------|
| Members as of 04/30/2020 | 537 | 263 | 6 | 21 | 46 | 873 |
| New Members* | 47 | 0 | 0 | 0 | (1) | 46 |
| Terminations | | | | | | |
| Refunded | (41) | 0 | 0 | 0 | 0 | (41) |
| Refund Due | (3) | 0 | 0 | 0 | 0 | (3) |
| Inactive Vested | (4) | 0 | 0 | 0 | 4 | 0 |
| Retirements | | | | | | |
| Service | (14) | 18 | 0 | 0 | (4) | 0 |
| Disability | 0 | 0 | 0 | 0 | 0 | 0 |
| Deaths | | | | | | |
| Cashed Out/Payments Ended | 0 | 0 | 0 | 0 | 0 | 0 |
| With Beneficiary | 0 | (2) | 0 | 2 | 0 | 0 |
| Without Beneficiary | 0 | (5) | 0 | 0 | 0 | (5) |
| Data Adjustments | 0 | 0 | 0 | 0 | 0 | 0 |
| Members as of 04/30/2021 | 522 | 274 | 6 | 23 | 45 | 870 |

* Includes reappointments.



APPENDIX A – SUMMARY OF MEMBERSHIP DATA (CONTINUED)

**CIVILIAN EMPLOYEES’ RETIREMENT SYSTEM
OF THE POLICE DEPARTMENT OF KANSAS CITY, MISSOURI
SUMMARY OF ACTIVE MEMBERS
as of April 30, 2021**

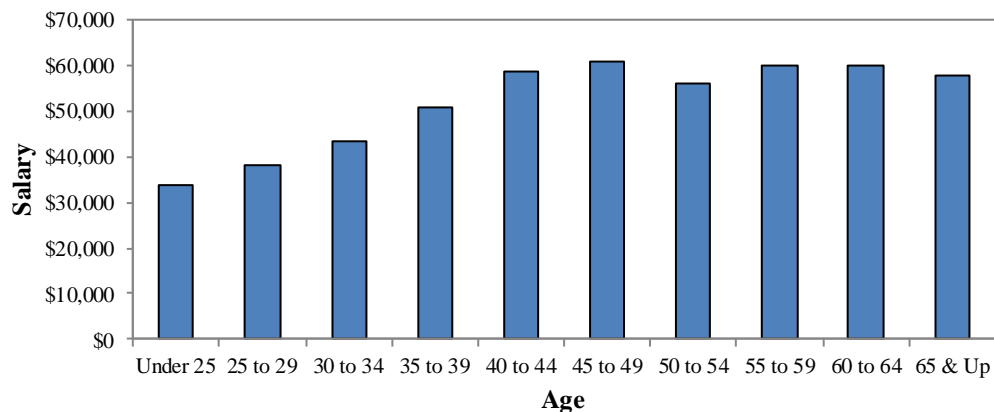
Total

| Age | Number | | | Annual Reported Compensation* | | |
|----------------|------------|------------|------------|-------------------------------|----------------------|----------------------|
| | Male | Female | Total | Male | Female | Total** |
| Under 25 | 12 | 13 | 25 | \$ 392,754 | \$ 456,651 | \$ 849,405 |
| 25 to 29 | 17 | 32 | 49 | 617,338 | 1,260,331 | 1,877,669 |
| 30 to 34 | 18 | 32 | 50 | 758,376 | 1,405,953 | 2,164,330 |
| 35 to 39 | 16 | 37 | 53 | 915,802 | 1,782,788 | 2,698,590 |
| 40 to 44 | 22 | 51 | 73 | 1,219,076 | 3,068,957 | 4,288,033 |
| 45 to 49 | 19 | 45 | 64 | 1,382,855 | 2,505,996 | 3,888,850 |
| 50 to 54 | 15 | 49 | 64 | 887,084 | 2,708,223 | 3,595,307 |
| 55 to 59 | 27 | 31 | 58 | 1,783,617 | 1,696,943 | 3,480,560 |
| 60 to 64 | 19 | 39 | 58 | 1,289,194 | 2,196,807 | 3,486,001 |
| 65 & Up | 5 | 23 | 28 | 352,684 | 1,264,136 | 1,616,819 |
| Total** | 170 | 352 | 522 | \$ 9,598,781 | \$ 18,346,784 | \$ 27,945,565 |

* Compensation reported in the valuation data for the prior plan year with annualization of pay for new hires.

** May not add due to rounding

Average Salary by Age



Average age: 45.2
 Average service: 13.5
 Average salary: \$53,536



APPENDIX A – SUMMARY OF MEMBERSHIP DATA (CONTINUED)

**CIVILIAN EMPLOYEES’ RETIREMENT SYSTEM
OF THE POLICE DEPARTMENT OF KANSAS CITY, MISSOURI
SUMMARY OF ACTIVE MEMBERS
as of April 30, 2021**

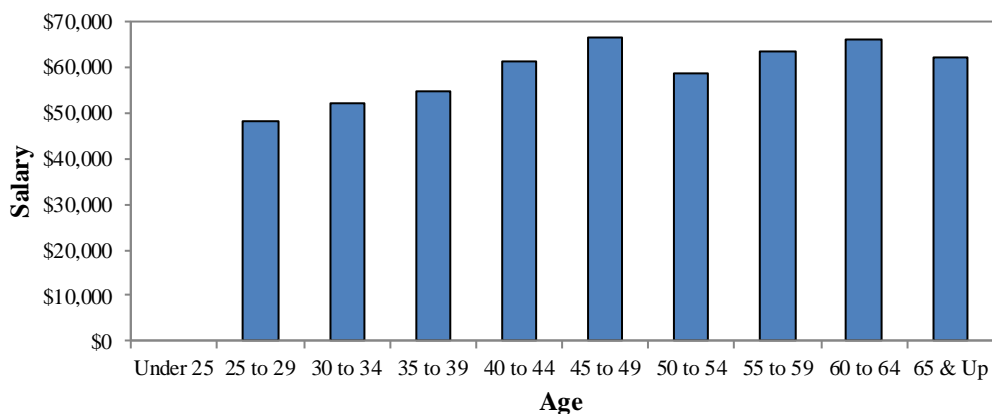
Tier 1

| Age | Number | | | Annual Reported Compensation* | | |
|----------------|-----------|------------|------------|-------------------------------|----------------------|----------------------|
| | Male | Female | Total | Male | Female | Total** |
| Under 25 | 0 | 0 | 0 | \$ 0 | \$ 0 | \$ 0 |
| 25 to 29 | 1 | 1 | 2 | 48,321 | 48,174 | 96,495 |
| 30 to 34 | 3 | 4 | 7 | 154,026 | 209,877 | 363,904 |
| 35 to 39 | 9 | 23 | 32 | 528,503 | 1,221,468 | 1,749,971 |
| 40 to 44 | 15 | 39 | 54 | 923,807 | 2,384,551 | 3,308,358 |
| 45 to 49 | 17 | 32 | 49 | 1,307,723 | 1,945,983 | 3,253,706 |
| 50 to 54 | 10 | 39 | 49 | 672,315 | 2,203,946 | 2,876,262 |
| 55 to 59 | 22 | 20 | 42 | 1,436,445 | 1,235,372 | 2,671,817 |
| 60 to 64 | 15 | 31 | 46 | 1,124,326 | 1,913,081 | 3,037,407 |
| 65 & Up | 4 | 18 | 22 | 301,578 | 1,061,093 | 1,362,671 |
| Total** | 96 | 207 | 303 | \$ 6,497,046 | \$ 12,223,546 | \$ 18,720,592 |

* Compensation reported in the valuation data for the prior plan year with annualization of pay for new hires.

** May not add due to rounding

Average Salary by Age



Average age: 50.5
 Average service: 21.0
 Average salary: \$61,784



APPENDIX A – SUMMARY OF MEMBERSHIP DATA (CONTINUED)

**CIVILIAN EMPLOYEES’ RETIREMENT SYSTEM
OF THE POLICE DEPARTMENT OF KANSAS CITY, MISSOURI
SUMMARY OF ACTIVE MEMBERS
as of April 30, 2021**

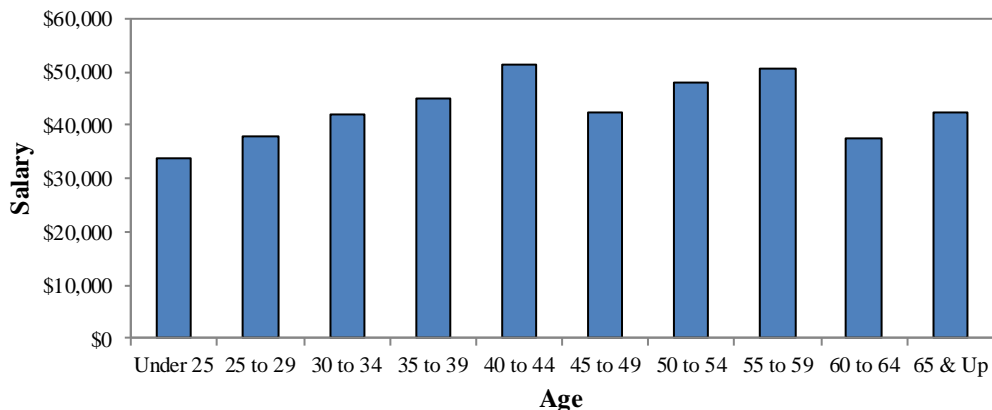
Tier 2

| Age | Number | | | Annual Reported Compensation* | | |
|----------------|-----------|------------|------------|-------------------------------|---------------------|---------------------|
| | Male | Female | Total | Male | Female | Total** |
| Under 25 | 12 | 13 | 25 | \$ 392,754 | \$ 456,651 | \$ 849,405 |
| 25 to 29 | 16 | 31 | 47 | 569,017 | 1,212,157 | 1,781,174 |
| 30 to 34 | 15 | 28 | 43 | 604,350 | 1,196,076 | 1,800,426 |
| 35 to 39 | 7 | 14 | 21 | 387,299 | 561,320 | 948,619 |
| 40 to 44 | 7 | 12 | 19 | 295,269 | 684,406 | 979,674 |
| 45 to 49 | 2 | 13 | 15 | 75,132 | 560,013 | 635,145 |
| 50 to 54 | 5 | 10 | 15 | 214,769 | 504,276 | 719,045 |
| 55 to 59 | 5 | 11 | 16 | 347,172 | 461,571 | 808,743 |
| 60 to 64 | 4 | 8 | 12 | 164,868 | 283,726 | 448,594 |
| 65 & Up | 1 | 5 | 6 | 51,105 | 203,043 | 254,148 |
| Total** | 74 | 145 | 219 | \$ 3,101,735 | \$ 6,123,238 | \$ 9,224,973 |

* Compensation reported in the valuation data for the prior plan year with annualization of pay for new hires.

** May not add due to rounding

Average Salary by Age



Average age: 37.9
 Average service: 3.1
 Average salary: \$42,123



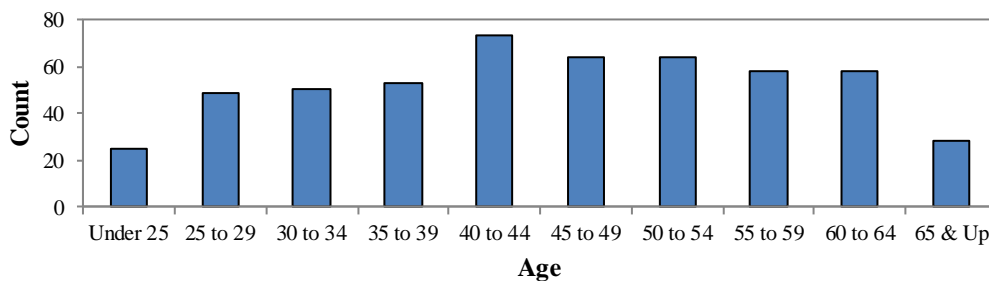
APPENDIX A – SUMMARY OF MEMBERSHIP DATA (CONTINUED)

**CIVILIAN EMPLOYEES’ RETIREMENT SYSTEM
OF THE POLICE DEPARTMENT OF KANSAS CITY, MISSOURI
DISTRIBUTION OF ACTIVE MEMBERS
As of April 30, 2021**

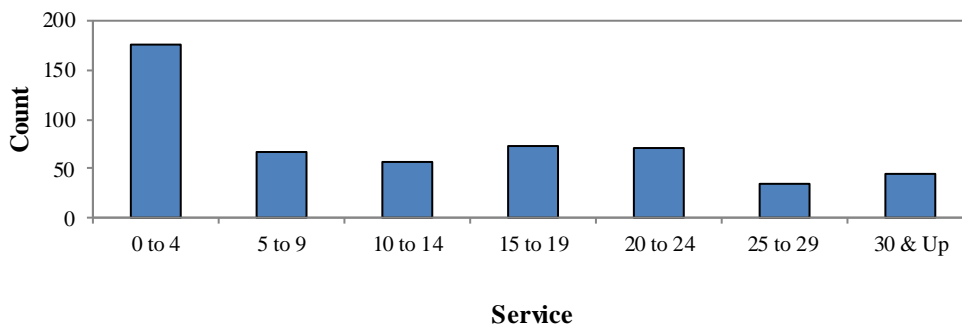
Total

| Age | Years of Service | | | | | | | Total |
|--------------|------------------|-----------|-----------|-----------|-----------|-----------|-----------|------------|
| | 0 to 4 | 5 to 9 | 10 to 14 | 15 to 19 | 20 to 24 | 25 to 29 | 30 & Up | |
| Under 25 | 25 | 0 | 0 | 0 | 0 | 0 | 0 | 25 |
| 25 to 29 | 43 | 6 | 0 | 0 | 0 | 0 | 0 | 49 |
| 30 to 34 | 33 | 13 | 4 | 0 | 0 | 0 | 0 | 50 |
| 35 to 39 | 16 | 12 | 19 | 6 | 0 | 0 | 0 | 53 |
| 40 to 44 | 13 | 8 | 17 | 17 | 17 | 1 | 0 | 73 |
| 45 to 49 | 13 | 4 | 1 | 18 | 21 | 7 | 0 | 64 |
| 50 to 54 | 11 | 8 | 7 | 5 | 15 | 12 | 6 | 64 |
| 55 to 59 | 10 | 9 | 3 | 9 | 10 | 6 | 11 | 58 |
| 60 to 64 | 7 | 5 | 4 | 14 | 4 | 5 | 19 | 58 |
| 65 & Up | 4 | 2 | 2 | 4 | 4 | 4 | 8 | 28 |
| Total | 175 | 67 | 57 | 73 | 71 | 35 | 44 | 522 |

Age Distribution



Service Distribution





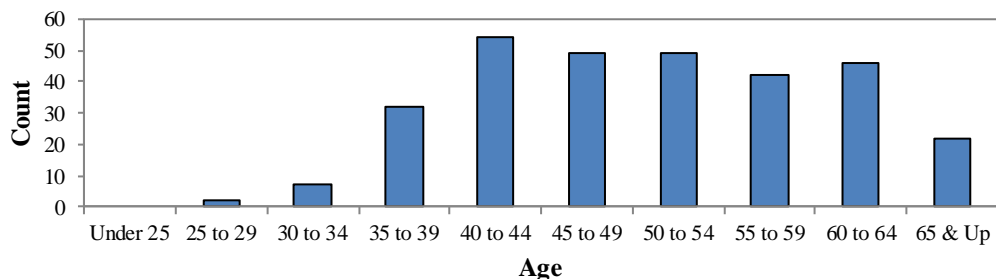
APPENDIX A – SUMMARY OF MEMBERSHIP DATA (CONTINUED)

**CIVILIAN EMPLOYEES’ RETIREMENT SYSTEM
OF THE POLICE DEPARTMENT OF KANSAS CITY, MISSOURI
DISTRIBUTION OF ACTIVE MEMBERS
As of April 30, 2021**

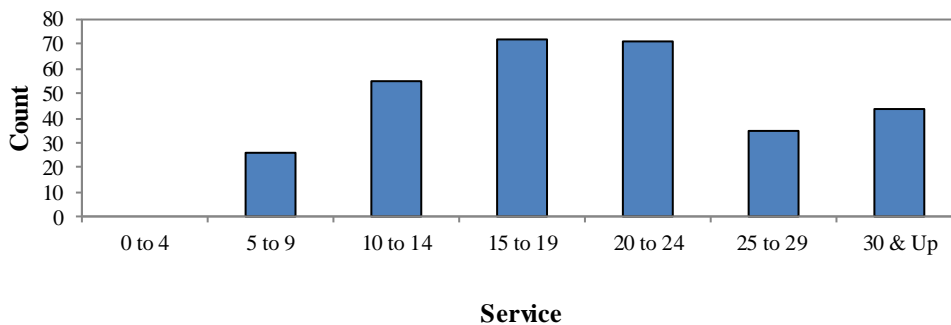
Tier 1

| Age | Years of Service | | | | | | | Total |
|--------------|------------------|-----------|-----------|-----------|-----------|-----------|-----------|------------|
| | 0 to 4 | 5 to 9 | 10 to 14 | 15 to 19 | 20 to 24 | 25 to 29 | 30 & Up | |
| Under 25 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 25 to 29 | 0 | 2 | 0 | 0 | 0 | 0 | 0 | 2 |
| 30 to 34 | 0 | 4 | 3 | 0 | 0 | 0 | 0 | 7 |
| 35 to 39 | 0 | 7 | 19 | 6 | 0 | 0 | 0 | 32 |
| 40 to 44 | 0 | 3 | 16 | 17 | 17 | 1 | 0 | 54 |
| 45 to 49 | 0 | 2 | 1 | 18 | 21 | 7 | 0 | 49 |
| 50 to 54 | 0 | 4 | 7 | 5 | 15 | 12 | 6 | 49 |
| 55 to 59 | 0 | 4 | 3 | 8 | 10 | 6 | 11 | 42 |
| 60 to 64 | 0 | 0 | 4 | 14 | 4 | 5 | 19 | 46 |
| 65 & Up | 0 | 0 | 2 | 4 | 4 | 4 | 8 | 22 |
| Total | 0 | 26 | 55 | 72 | 71 | 35 | 44 | 303 |

Age Distribution



Service Distribution





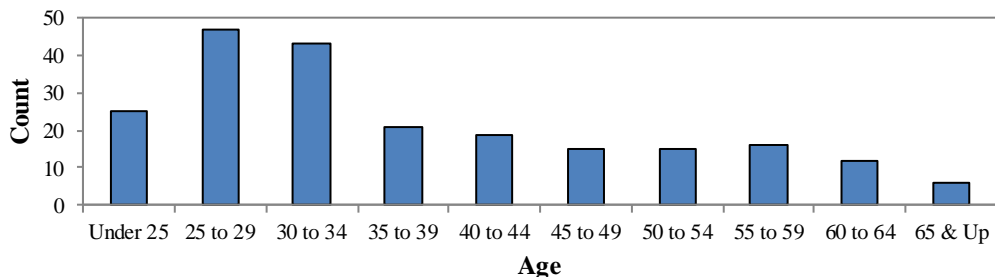
APPENDIX A – SUMMARY OF MEMBERSHIP DATA (CONTINUED)

**CIVILIAN EMPLOYEES’ RETIREMENT SYSTEM
OF THE POLICE DEPARTMENT OF KANSAS CITY, MISSOURI
DISTRIBUTION OF ACTIVE MEMBERS
As of April 30, 2021**

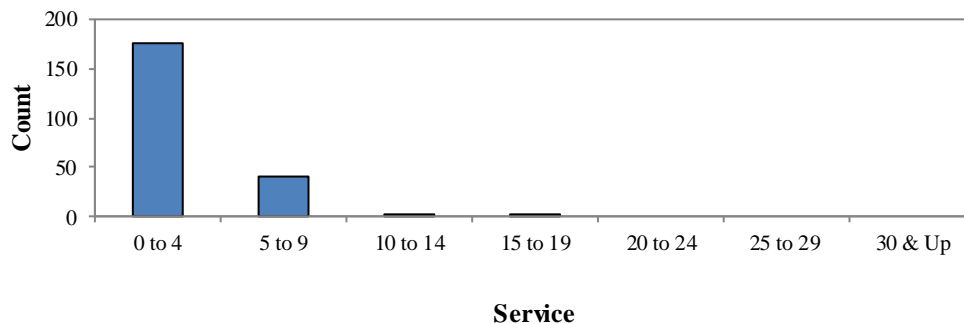
Tier 2

| Age | Years of Service | | | | | | | Total |
|--------------|------------------|-----------|----------|----------|----------|----------|----------|------------|
| | 0 to 4 | 5 to 9 | 10 to 14 | 15 to 19 | 20 to 24 | 25 to 29 | 30 & Up | |
| Under 25 | 25 | 0 | 0 | 0 | 0 | 0 | 0 | 25 |
| 25 to 29 | 43 | 4 | 0 | 0 | 0 | 0 | 0 | 47 |
| 30 to 34 | 33 | 9 | 1 | 0 | 0 | 0 | 0 | 43 |
| 35 to 39 | 16 | 5 | 0 | 0 | 0 | 0 | 0 | 21 |
| 40 to 44 | 13 | 5 | 1 | 0 | 0 | 0 | 0 | 19 |
| 45 to 49 | 13 | 2 | 0 | 0 | 0 | 0 | 0 | 15 |
| 50 to 54 | 11 | 4 | 0 | 0 | 0 | 0 | 0 | 15 |
| 55 to 59 | 10 | 5 | 0 | 1 | 0 | 0 | 0 | 16 |
| 60 to 64 | 7 | 5 | 0 | 0 | 0 | 0 | 0 | 12 |
| 65 & Up | 4 | 2 | 0 | 0 | 0 | 0 | 0 | 6 |
| Total | 175 | 41 | 2 | 1 | 0 | 0 | 0 | 219 |

Age Distribution



Service Distribution





APPENDIX A – SUMMARY OF MEMBERSHIP DATA (CONTINUED)

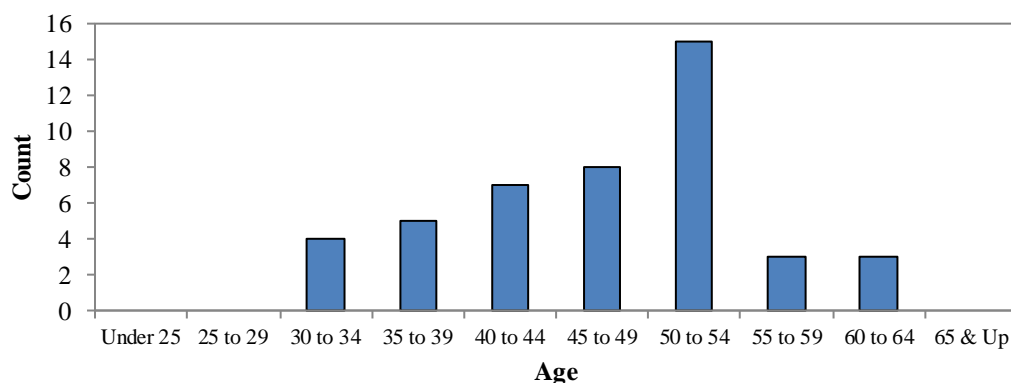
**CIVILIAN EMPLOYEES’ RETIREMENT SYSTEM
OF THE POLICE DEPARTMENT OF KANSAS CITY, MISSOURI
SUMMARY OF INACTIVE VESTED MEMBERS
as of April 30, 2021**

| Age | Number | | | Current Monthly Benefit at Retirement* | | |
|----------------|-----------|-----------|-----------|--|------------------|------------------|
| | Male | Female | Total | Male | Female | Total** |
| Under 25 | 0 | 0 | 0 | \$ 0 | \$ 0 | \$ 0 |
| 25 to 29 | 0 | 0 | 0 | 0 | 0 | 0 |
| 30 to 34 | 0 | 4 | 4 | 0 | 1,988 | 1,988 |
| 35 to 39 | 3 | 2 | 5 | 1,427 | 1,078 | 2,505 |
| 40 to 44 | 2 | 5 | 7 | 2,460 | 3,460 | 5,920 |
| 45 to 49 | 2 | 6 | 8 | 2,231 | 5,946 | 8,177 |
| 50 to 54 | 6 | 9 | 15 | 5,905 | 13,359 | 19,264 |
| 55 to 59 | 2 | 1 | 3 | 1,141 | 3,164 | 4,305 |
| 60 to 64 | 2 | 1 | 3 | 902 | 246 | 1,148 |
| 65 & Up | 0 | 0 | 0 | 0 | 0 | 0 |
| Total** | 17 | 28 | 45 | \$ 14,067 | \$ 29,240 | \$ 43,307 |

* Does not include supplemental benefits

** May not add due to rounding

Age Distribution





APPENDIX A – SUMMARY OF MEMBERSHIP DATA (CONTINUED)

**CIVILIAN EMPLOYEES’ RETIREMENT SYSTEM
OF THE POLICE DEPARTMENT OF KANSAS CITY, MISSOURI
SUMMARY OF RETIRED MEMBERS
as of April 30, 2021**

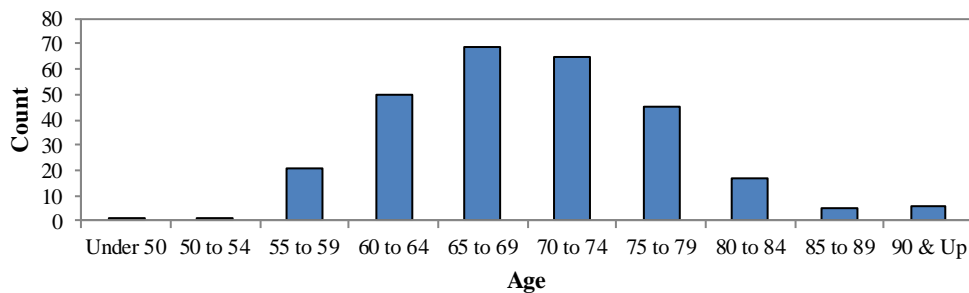
Healthy & Disabled Retirees

| Age | Number | | | Monthly Benefit* | | |
|----------------|------------|------------|------------|-------------------|-------------------|-------------------|
| | Male | Female | Total | Male | Female | Total** |
| Under 50 | 1 | 0 | 1 | \$ 1,137 | \$ 0 | \$ 1,137 |
| 50 to 54 | 1 | 0 | 1 | 2,436 | 0 | 2,436 |
| 55 to 59 | 7 | 14 | 21 | 25,109 | 35,929 | 61,038 |
| 60 to 64 | 17 | 33 | 50 | 50,794 | 82,574 | 133,368 |
| 65 to 69 | 20 | 49 | 69 | 50,314 | 116,632 | 166,946 |
| 70 to 74 | 27 | 38 | 65 | 75,022 | 85,160 | 160,182 |
| 75 to 79 | 22 | 23 | 45 | 56,090 | 37,582 | 93,672 |
| 80 to 84 | 4 | 13 | 17 | 9,384 | 20,913 | 30,297 |
| 85 to 89 | 2 | 3 | 5 | 3,316 | 2,803 | 6,119 |
| 90 & Up | 5 | 1 | 6 | 9,314 | 521 | 9,835 |
| Total** | 106 | 174 | 280 | \$ 282,915 | \$ 382,114 | \$ 665,029 |

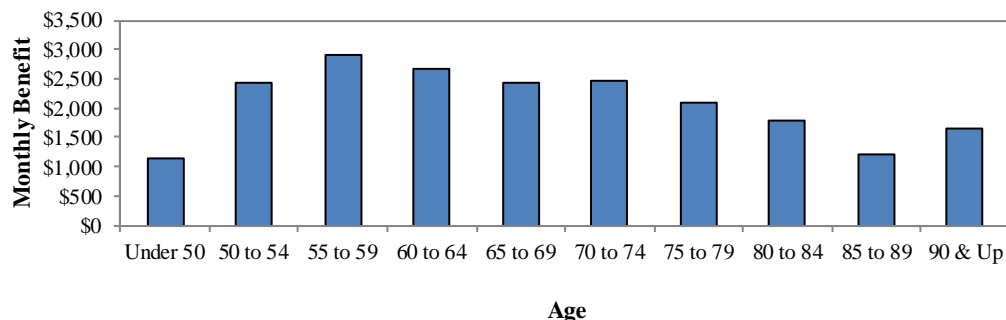
* Does not include supplemental benefits

** May not add due to rounding

Age Distribution



Average Benefit





APPENDIX A – SUMMARY OF MEMBERSHIP DATA (CONTINUED)

**CIVILIAN EMPLOYEES’ RETIREMENT SYSTEM
OF THE POLICE DEPARTMENT OF KANSAS CITY, MISSOURI
SUMMARY OF RETIRED MEMBERS
as of April 30, 2021**

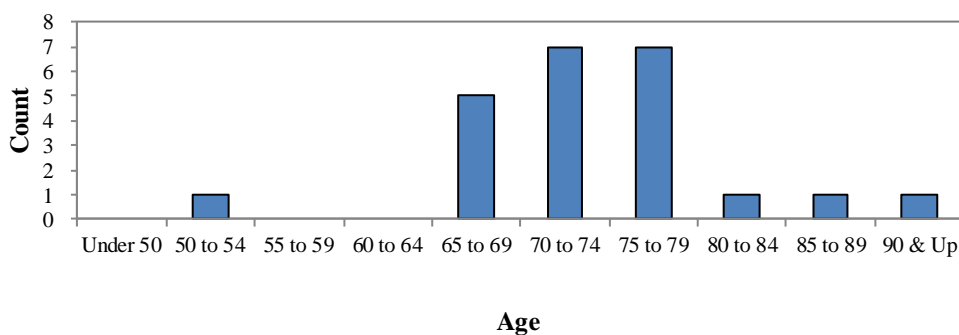
Beneficiaries

| Age | Number | | | Monthly Benefit* | | |
|----------------|----------|-----------|-----------|------------------|------------------|------------------|
| | Male | Female | Total | Male | Female | Total** |
| Under 50 | 0 | 0 | 0 | \$ 0 | \$ 0 | \$ 0 |
| 50 to 54 | 0 | 1 | 1 | 0 | 1,206 | 1,206 |
| 55 to 59 | 0 | 0 | 0 | 0 | 0 | 0 |
| 60 to 64 | 0 | 0 | 0 | 0 | 0 | 0 |
| 65 to 69 | 1 | 4 | 5 | 1,429 | 5,866 | 7,295 |
| 70 to 74 | 1 | 6 | 7 | 259 | 10,631 | 10,890 |
| 75 to 79 | 2 | 5 | 7 | 3,363 | 5,848 | 9,211 |
| 80 to 84 | 0 | 1 | 1 | 0 | 930 | 930 |
| 85 to 89 | 0 | 1 | 1 | 0 | 397 | 397 |
| 90 & Up | 0 | 1 | 1 | 0 | 432 | 432 |
| Total** | 4 | 19 | 23 | \$ 5,050 | \$ 25,311 | \$ 30,362 |

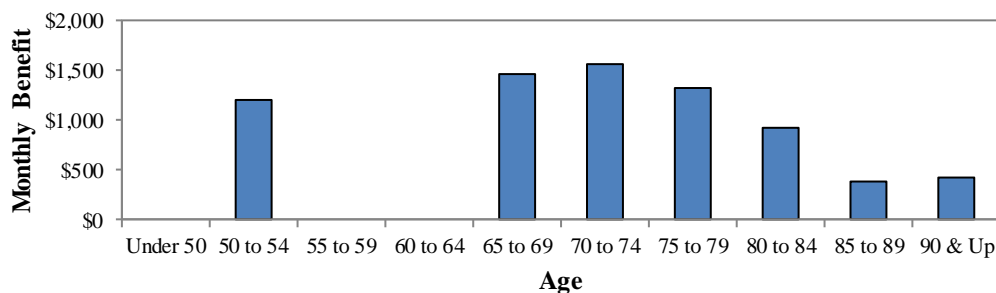
* Does not include supplemental benefits

** May not add due to rounding

Age Distribution



Average Benefit





APPENDIX A – SUMMARY OF MEMBERSHIP DATA (CONTINUED)

**CIVILIAN EMPLOYEES’ RETIREMENT SYSTEM
OF THE POLICE DEPARTMENT OF KANSAS CITY, MISSOURI
SUMMARY OF RETIRED MEMBERS
as of April 30, 2021**

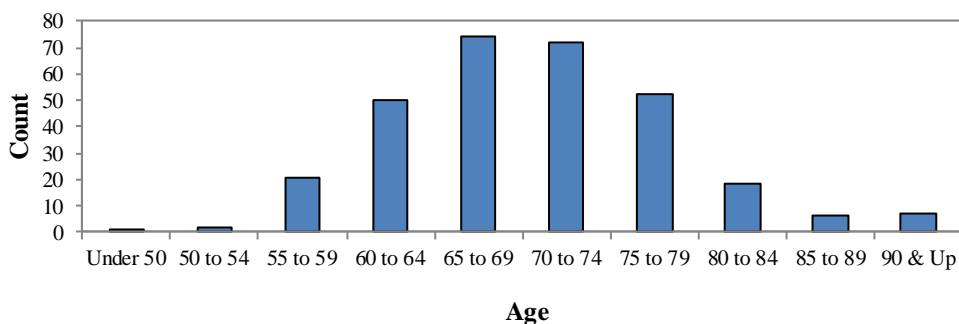
Combined Retirees & Beneficiaries

| Age | Number | | | Monthly Benefit* | | |
|----------------|------------|------------|------------|-------------------|-------------------|-------------------|
| | Male | Female | Total | Male | Female | Total** |
| Under 50 | 1 | 0 | 1 | \$ 1,137 | \$ 0 | \$ 1,137 |
| 50 to 54 | 1 | 1 | 2 | 2,436 | 1,206 | 3,642 |
| 55 to 59 | 7 | 14 | 21 | 25,109 | 35,929 | 61,038 |
| 60 to 64 | 17 | 33 | 50 | 50,794 | 82,574 | 133,368 |
| 65 to 69 | 21 | 53 | 74 | 51,743 | 122,498 | 174,241 |
| 70 to 74 | 28 | 44 | 72 | 75,281 | 95,791 | 171,072 |
| 75 to 79 | 24 | 28 | 52 | 59,453 | 43,430 | 102,883 |
| 80 to 84 | 4 | 14 | 18 | 9,384 | 21,844 | 31,228 |
| 85 to 89 | 2 | 4 | 6 | 3,316 | 3,200 | 6,516 |
| 90 & Up | 5 | 2 | 7 | 9,314 | 954 | 10,267 |
| Total** | 110 | 193 | 303 | \$ 287,966 | \$ 407,425 | \$ 695,391 |

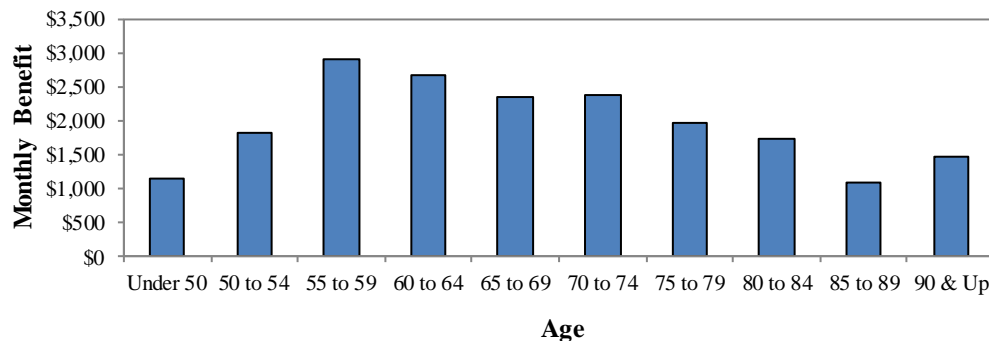
* Does not include supplemental benefits

** May not add due to rounding

Age Distribution



Average Benefit





APPENDIX B – SUMMARY OF BENEFIT PROVISIONS

CIVILIAN EMPLOYEES' RETIREMENT SYSTEM OF THE POLICE DEPARTMENT OF KANSAS CITY, MISSOURI

SUMMARY OF BENEFIT PROVISIONS

Membership

All regularly appointed full-time civilian employees of the Kansas City, Missouri Police Department who are not eligible to receive a pension from any other City-funded retirement system, shall become members as a condition of their employment.

Tier I member – A person who became a member prior to August 28, 2013 and remains a member on August 28, 2013.

Tier II member – A person who became a member on or after August 28, 2013.

Service Retirement

Eligibility –

Tier I member – Later of age 65 or member's 10th anniversary of employment.

Tier II member – Later of age 67 or member's 20th anniversary of employment.

Amount of Pension – Benefit equal to 2% of Final Compensation multiplied by years of creditable service.

Final Compensation –

Tier I member – Average annual compensation during the two years of service with the highest salary, whether consecutive or otherwise, or during the entire period of service if less than two years.

Tier II member – Average annual compensation during the three years of service with the highest salary, whether consecutive or otherwise, or during the entire period of service if less than three years.

Early Retirement

Tier I members – Eligible for early retirement as follows:

- a) Beginning at age 55, if member has at least 10 years of creditable service. Pension computed as service retirement and then reduced by 0.50% for each month the benefit commences prior to the month following that in which the member turns age 60.
- b) Beginning at age 60, if member has at least 5 years of creditable service. Pension computed as service retirement and then reduced by 0.50% for each month the benefit commences prior to the month following that in which the member turns age 65.
- c) Beginning at age 60, if member has at least 10 years of creditable service. Pension computed as service retirement without reduction.
- d) At any time after the member's age plus years of creditable service equals or exceeds 80 (Rule of 80). Pension computed as service retirement without reduction.



APPENDIX B – SUMMARY OF BENEFIT PROVISIONS (CONTINUED)

Tier II members – Eligible for early retirement as follows:

- a) Beginning at age 62, if member has at least 5 years of creditable service. Pension computed as service retirement and then reduced by 0.50% for each month the benefit commences prior to the month following that in which the member turns age 67.
- b) Beginning at age 62, if a member has at least 20 years of creditable service. Pension computed as service retirement without reduction.
- c) At any time after the member's age plus years of creditable service equals or exceeds 85 (Rule of 85). Pension computed as service retirement without reduction.

Deferred Retirement (Vested Termination)

Eligibility – 5 or more years of creditable service.

Amount of Pension – Computed as service retirement but based upon service, Final Compensation and benefit formula in effect at termination of employment. Benefit may begin at early retirement age, adjusted by applicable reductions.

Duty Disability

Eligibility – A member in active service who has a total and permanent disability that prevents the member from engaging in any occupation or performing any work for remuneration or profit for the remainder of their life. The disability must be the direct result of performance of duties with the Police Department. No age or service requirement.

Amount of Pension – 50% of Final Compensation payable for the remainder of the member's life or as long as the permanent disability continues.

Duty disability benefits may be subject to offset or reduction by amounts paid or payable under any Workers' Compensation law. A disability retiree who is not age 60 may be required by the Retirement Board to undergo continuing eligibility reviews once every three years which may include a medical re-examination.

Non-duty Disability

Eligibility – A member in active service, with a minimum of 10 years of service, who has a total and permanent disability that prevents the member from engaging in any occupation or performing any work for remuneration or profit for the remainder of their life. Disability is not the direct result of performance of duties with the Police Department.

Amount of pension – 30% of Final Compensation but in no event less than the amount the member would have been entitled to as a pension if the member had retired on the same date with equivalent age and creditable service.

A disability retiree who is not age 60 may be required by the Retirement Board to undergo continuing eligibility reviews once every three years which may include a medical re-examination.

Death in Service (less than 20 years of service)

Eligibility – Death of an active member with at least 5 but less than 20 years of service.



APPENDIX B – SUMMARY OF BENEFIT PROVISIONS (CONTINUED)

Amount of Pension – 50% of the member’s accrued pension payable to the surviving spouse for spouse’s lifetime. The effective date shall be the later of the first day of the month after the member’s death or what would have been the member’s earliest retirement date.

Funeral Benefit - \$1,000 payable upon the death of an active member.

Death in Service (20 or more years of service)

Eligibility – Death of an active member with 20 or more years of service.

Amount of Pension – Surviving spouse may elect the greater of 50% of the member’s accrued pension commencing as described above, or a monthly benefit determined on a joint and survivor’s basis from the actuarial value of the member’s accrued pension at date of death.

Funeral Benefit - \$1,000 payable upon the death of an active member.

Death After Retirement

Eligibility – Death of a retired member who was receiving a benefit.

Amount of Pension – Eligible surviving spouse receives a pension equal to 50% of the member’s benefit at the time of actual retirement plus cost of living adjustments. Benefit is payable for the life of the surviving spouse. In order to be eligible, the spouse and the member must have been married at the time of retirement.

In lieu of the 50% surviving spouse death benefit, a member may elect, at the time of retirement, a reduced actuarially equivalent 100% surviving spouse annuity. In such case, the surviving spouse shall receive the same amount as the benefit being paid to the member and such benefit is payable for the life of the surviving spouse.

If the total amount paid to a member and surviving spouse is less than the member’s accumulated contributions, with interest, an amount equal to the difference shall be paid to the member’s named beneficiary.

Funeral Benefit - \$1,000 payable upon the death of a retired member.

Non-Vested Termination

Eligibility – Termination of employment and no pension is or will become payable.

Amount of Benefit – Refund of member’s contributions with interest.

Post-Retirement Benefit Increases

Eligibility – Members and surviving spouses eligible if member’s pension commenced by December 31 of prior calendar year.

Amount of Benefit – May receive an annual cost-of-living adjustment in an amount not to exceed 3% of their respective base pension. Base pension is the pension computed under the provisions of the law at the date of retirement, without regard to cost-of-living adjustments. The COLA adjustment is normally effective with the June 1st benefit payment.



APPENDIX B – SUMMARY OF BENEFIT PROVISIONS (CONTINUED)

Statutes require that the Retirement Board must act upon the advice of a qualified actuary when granting cost of living adjustments. The liabilities in this report assume a 2.5% ad hoc COLA will be granted in each future year.

Member Contributions

5% of base pay.

Supplemental Retirement Benefit

Retirement on or before August 28, 2007 – current retired and disabled members and their surviving spouses are eligible to receive the supplemental benefit of \$160 per month in addition to pension benefits.

Retirements after August 28, 2007 – current and future retired and disabled members and their surviving spouses are eligible to receive the supplemental benefit of \$160 per month if the member had 15 years of creditable service.

Optional Form of Benefit Payment

Members retiring with at least one or more years of service beyond their eligible retirement date may elect to take a portion of their benefit as a lump-sum distribution (PLOP). Members electing PLOP will receive an actuarially reduced monthly benefit for their lifetime.



**CIVILIAN EMPLOYEES’ RETIREMENT SYSTEM
OF THE POLICE DEPARTMENT OF KANSAS CITY, MISSOURI**

ACTUARIAL COST METHOD AND ASSUMPTIONS

Actuarial Cost Method

The actuarial cost method is a procedure for allocating the actuarial present value of pension benefits and expenses to time periods. The method used for the valuation is known as the Entry Age Normal actuarial cost method and has the following characteristics.

- (i) The annual normal costs for each individual active member are sufficient to accumulate the value of the member’s pension at time of retirement.
- (ii) Each annual normal cost is a constant percentage of the member’s year-by-year projected covered compensation.

The Entry Age Normal actuarial cost method allocates the actuarial present value of each member’s projected benefits on a level basis over the member’s assumed pensionable compensation rates between the entry age of the member and the assumed exit ages.

The portion of the actuarial present value allocated to the valuation year is called the normal cost. The portion of the actuarial present value not provided for by the actuarial present value of future normal costs is called actuarial accrued liability. Deducting actuarial assets from the actuarial accrued liability determines the unfunded actuarial accrued liability or (surplus).

Asset Valuation Method

The Board adopted a new asset smoothing method effective with the April 30, 2011 valuation. Under the current methodology, the difference between the actual and assumed investment return on the market value of assets is recognized evenly over a five-year period. No corridor is used with the new method. The change to a new asset smoothing method was implemented by setting the actuarial value of assets at April 30, 2011 equal to the market value of assets.

Actuarial Assumptions

Valuations beginning with the April 30, 2019 actuarial valuation include assumptions and methods resulting from the experience study covering the 5-year period from May 1, 2012 to April 30, 2017.

The Board adopted a new Funding Policy at their November 8, 2016 meeting. The amortization policy for the unfunded actuarial accrued liability (UAAL) was changed from an open 30-year period (reset to 30 years each valuation) to a closed 30-year period (declining by one year each valuation), beginning with the April 30, 2017 valuation. Any new UAAL generated as a result of actuarial experience in subsequent years will be layered and amortized over a closed 20-year period.



APPENDIX C – ACTUARIAL COST METHOD AND ASSUMPTIONS (CONTINUED)

Economic Assumptions

Investment return: 7.10% per year, net of investment expenses, compounded annually.

Pay increase assumption: Rates for sample years of service are shown below.

| <u>Years of Service</u> | <u>Annual Rate of Pay Increase</u> | | |
|-------------------------|------------------------------------|--------------------------------|--------------|
| | <u>General Wage Growth</u> | <u>Merit and Longevity</u> | <u>Total</u> |
| 0-15 | 3.00% | 3.50% | 6.50% |
| 16-30 | 3.00% | 1.50% | 4.50% |
| 31+ | 3.00% | 0.60% | 3.60% |

Price inflation: 2.50% per year, compounded annually.

Payroll Growth Assumption: 3.00% per year, compounded annually.

Mortality Tables:

Healthy Retirees: RP-2000 Healthy Annuitant Table with a 1-year age set forward, projected to 2017 using Scale AA (also set forward 1 year). Future mortality improvement is projected generationally using the ultimate projection scale of MP-2017 and reflects the 1-year age set-forward.

Disabled Retirees: RP-2000 Healthy Annuitant Table with a 5-year age set forward, projected to 2017 using Scale AA (also set forward 5 year). Future mortality improvement is projected generationally using the ultimate projection scale of MP-2017 and reflects the 5-year age set-forward.

Actives: RP-2000 Employee Table with a 1-year age set forward, projected to 2017 using Scale AA (also set forward 1 year). Future mortality improvement is projected generationally using the ultimate projection scale of MP-2017 and reflects the 1-year age set-forward.



APPENDIX C – ACTUARIAL COST METHOD AND ASSUMPTIONS (CONTINUED)

Rates of separation from active membership:

| <u>Years of Service</u> | <u>% of Active Members Separating Within Next Year</u> |
|-------------------------|--|
| 0 | 18.00% |
| 1 | 16.50% |
| 2 | 15.00% |
| 3 | 13.50% |
| 4 | 12.00% |
| 5 | 10.50% |
| 6 | 9.00% |
| 7 | 7.50% |
| 8 | 6.00% |
| 9 | 5.00% |
| 10 | 4.00% |
| 11 | 3.00% |
| 12 | 2.00% |
| 13 | 2.00% |
| 14 | 2.00% |
| 15 | 2.00% |
| 16 | 2.00% |
| 17 | 1.50% |
| 18 | 1.00% |
| 19 | 0.50% |
| 20+ | 0.00% |

The rates do not apply to members eligible to retire and do not include separation on account of death or disability.

Rates of Disability:

| <u>Sample Ages</u> | <u>% of Active Members Becoming Disabled Within Next Year</u> |
|--------------------|---|
| 25 | 0.023% |
| 30 | 0.030% |
| 35 | 0.038% |
| 40 | 0.053% |
| 45 | 0.075% |
| 50 | 0.135% |
| 55 | 0.270% |
| 60 | 0.675% |
| 65 | 3.200% |

It is assumed that 1/3 of disabilities will be duty related.



APPENDIX C – ACTUARIAL COST METHOD AND ASSUMPTIONS (CONTINUED)

Rates of Electing Refund upon Termination: Vested members are assumed to elect a deferred benefit unless the refund of employee contributions exceeds the present value of the deferred benefit.

Rates of Retirement:

| <u>Age</u> | <u>Tier 1 Members</u> | |
|------------|-----------------------|------------------|
| | <u>Reduced</u> | <u>Unreduced</u> |
| 50 | | 15% |
| 51-54 | | 12% |
| 55-59 | 3% | 12% |
| 60-61 | 10% | 12% |
| 62-64 | 10% | 25% |
| 65 | | 25% |
| 66-69 | | 30% |
| 70 | | 100% |

| <u>Age</u> | <u>Tier 2 Members</u> | |
|------------|-----------------------|------------------|
| | <u>Reduced</u> | <u>Unreduced</u> |
| 51-54 | | 12% |
| 55-59 | | 12% |
| 60-61 | 10% | 12% |
| 62-64 | 10% | 25% |
| 65 | 10% | 25% |
| 66 | 10% | 30% |
| 67-69 | | 30% |
| 70 | | 100% |

Inactive vested members are assumed to retire at the first unreduced retirement age.



APPENDIX C – ACTUARIAL COST METHOD AND ASSUMPTIONS (CONTINUED)

Miscellaneous and Technical Assumptions

| | |
|--|---|
| <i>Marriage Assumption:</i> | 85% of males and 55% of females are assumed to be married for purposes of death-in-service benefits and death-after-retirement benefits. Males are assumed to be 3 years older than their spouses. Actual reported data is utilized for retirees and beneficiaries. |
| <i>Pay Increase Timing:</i> | Assumed to occur at the start of the fiscal year. |
| <i>Pay Annualization:</i> | Reported pays for members with less than 1 year of service were annualized for valuation purposes. |
| <i>Decrement Timing:</i> | Decrements of all types are assumed to occur mid-year. |
| <i>Eligibility Testing:</i> | Eligibility for benefits is determined based upon the age nearest birthday and service nearest whole year at the start of the year in which the decrement is assumed to occur. |
| <i>Benefit Service:</i> | Service calculated to the nearest month, as of the decrement date, is used to determine the amount of benefit payable. |
| <i>Other:</i> | Turnover decrement does not operate during retirement eligibility. |
| <i>Interest on Member Contributions:</i> | None assumed. |
| <i>Form of Payment:</i> | The assumed normal form of payment is a 50% joint and survivor annuity, if married. Otherwise, a single life annuity. |
| <i>Administrative Expense:</i> | 0.50% of payroll each year. Administrative expenses beyond this allocation and all investment expenses are assumed to be funded by investment return in excess of the actuarial assumed rate of return. |
| <i>Cost of Living Adjustment:</i> | It was assumed the Retirement Board will grant, on average, a 2.5% cost of living adjustment each year. |



APPENDIX D – GLOSSARY OF TERMS

| | |
|---|---|
| Actuarial Accrued Liability | The difference between the actuarial present value of system benefits and the actuarial value of future normal costs. Also referred to as "accrued liability" or "actuarial liability." |
| Actuarial Assumptions | Estimates of future experience with respect to rates of mortality, disability, turnover, retirement, rate or rates of investment income and salary increases. Decrement assumptions (rates of mortality, disability, turnover and retirement) are generally based on past experience, often modified for projected changes in conditions. Economic assumptions (salary increases and investment income) consist of an underlying rate in an inflation-free environment plus a provision for a long term average rate of inflation. |
| Accrued Service | Service credited under the system which was rendered before the date of the actuarial valuation. |
| Actuarial Equivalent | A single amount or series of amounts of equal actuarial value to another single amount or series of amounts, computed on the basis of appropriate assumptions. |
| Actuarial Cost Method | A mathematical budgeting procedure for allocating the dollar amount of the actuarial present value of retirement system benefit between future normal cost and actuarial accrued liability. Sometimes referred to as the "actuarial funding method." |
| Experience Gain (Loss) | The difference between actual experience and actuarial assumptions anticipated experience during the period between two actuarial valuation dates. |
| Actuarial Present Value | The amount of funds currently required to provide a payment or series of payments in the future. It is determined by discounting future payments at predetermined rates of interest and by probabilities of payment. |
| Amortization | Paying off an interest-discounted amount with periodic payments of interest and principal, as opposed to paying off with lump sum payment. |
| Normal Cost | The actuarial present value of retirement system benefits allocated to the current year by the actuarial cost method. |
| Unfunded Actuarial Accrued Liability | <p>The difference between actuarial accrued liability and the valuation assets.</p> <p>Most retirement systems have an unfunded actuarial accrued liability. They arise each time new benefits are added and each time an actuarial loss is realized.</p> <p>The existence of unfunded actuarial accrued liability is not in itself bad, any more than a mortgage on a house is bad. Unfunded actuarial accrued liability does not represent a debt that is payable today. What is important is the ability to amortize the unfunded actuarial accrued liability and the trend in its amount.</p> |



FUNDING POLICY

KCPERS Policy

Policy #027 - Funding Policy

Adopted: November 8, 2016

Revised: September 12, 2019

The purpose of the funding policy is to state the overall funding goals for the Police Retirement System of Kansas City, Missouri and Civilian Employees' Retirement System of the Police Department of Kansas City, Missouri (KCPERS or System), the benchmarks that will be used to measure progress in achieving those goals, and the methods and assumptions that will be employed to develop the benchmarks.

I. Funding Goals

The objective is to accumulate sufficient assets during a member's employment with the Kansas City, Missouri Police Department from member and employer contributions to KCPERS (and investment earnings on those contributions) to fully finance the benefits the member receives throughout retirement. In meeting this objective, KCPERS will strive to meet the following funding goals:

- To maintain an increasing ratio of assets to actuarial liabilities and reach a funded ratio of at least 100 percent;
- To maintain adequate asset levels to finance the benefits promised to members;
- To develop a pattern of stable contribution amounts and rates as a percentage of member payroll. This goal is achieved by contribution amounts from the City of Kansas City, Missouri and rates as a percentage of payroll from members of the Systems as set out in sections 86.1000 and 86.1010RSMo. for the Police plan and sections 86.1390 and 86.1400RSMo. for the Civilian Employees' plan. In order to evaluate whether the contribution amounts and rates are sufficient, an annual Actuarial Required Contribution Rate (ARC) will be calculated in the annual valuations of the Systems. The ARC may be referred to in the valuations as the Actuarial Determined Contribution Rate (ADC). Such valuations will be prepared in accordance with the principles of practice promulgated by the Actuarial Standards Board. The ARC will be calculated as the normal cost rate plus the amortization payment on the unfunded actuarial liability, based on the amortization methodology set out in this funding policy. The ARC will never be less than the normal cost rate determined under the Entry Age Normal funding method.
- To provide intergenerational equity for members and taxpayers with respect to KCPERS' contribution requirements.



FUNDING POLICY

II. Benchmarks

To track progress in achieving the previously outlined funding goals, the following benchmarks will be measured annually as of the actuarial valuation date (with due recognition that a single year's results may not be indicative of long-term trends):

- **Funded ratio** – The funded ratio, defined as the actuarial value of KCPERS' assets divided by KCPERS' actuarial liability, should be increasing over time, before adjustments for changes in benefits, actuarial methods, and/or actuarial assumptions.
- **Evaluation of Contribution Amounts and Rates** – The Retirement Board Trustees have a fiduciary responsibility to ensure the funding of the Systems by maintaining the contribution amounts and rates set out in state statutes. The Trustees recognize that the ARC will fluctuate from year to year, due to the volatility associated with investing in the financial markets. Therefore, valuation results which produce an ARC that is higher or lower than the current contribution amounts and rates will be submitted to the City for inclusion in the next budget cycle.

III. Actuarial Methods and Assumptions

Actuarial Assumptions: The actuarial assumptions used will be those last adopted by the Trustees based upon the advice and recommendation of the actuary. A formal study of KCPERS' experience shall be conducted by the actuary at least every five years and the results of the study used to form the basis of the actuary's recommendations. In addition, the actual experience compared to the actuarial assumptions will be monitored each year in the annual actuarial valuation by including an analysis of the actuarial gain or loss by source.

Actuarial Cost Method: The actuarial cost method is the means by which the total present value of future benefits for current active and inactive members is allocated to each year of service, including past years. The Entry Age cost method will be used.

Asset Valuation Method: The method of valuing assets is intended to recognize a "smoothed" value of assets that is market related. Asset smoothing methods reduce the effect of short term volatility on contributions while still tracking the overall movement of the market value of assets by recognizing the effects of investment gains and losses over a period of years. The asset valuation method uses the difference between the actual and assumed investment return on the market value of assets, recognized evenly over a five year period. No corridor is used with this asset valuation method.

Amortization of the Unfunded Actuarial Liability (UAL): The UAL as of April 30, 2017 is amortized over a closed, 30-year period. Any new UAL generated as a result of actuarial experience in subsequent years will be separately identified as a new amortization base and amortized over a closed 20 year period. Any new UAL generated as a result of changes to benefits will be amortized over a closed 20 year period. Changes in the UAL resulting from changes in the actuarial assumptions or methods used in the valuation will be amortized over a period not to exceed 25 years, as determined by the Board upon the recommendation of the actuary. All amortization payments will be developed using the level percent of payroll methodology.



FUNDING POLICY

IV. Other

Actuarial Audit: The Trustees may have an audit of KCPERS' actuarial valuation results conducted by an independent actuary periodically, as determined by the Trustees. The purpose of such a review is to provide a critique of the reasonableness of the actuarial methods and assumptions in use and to verify the resulting actuarially computed liabilities and contribution rates.

Benefit Changes: An actuarial cost study shall be completed before any change to the benefit structure is made.

Actuarial Projections: The funded status of KCPERS will be monitored on a regular basis, both on a snapshot basis in the actuarial valuation and on a projected basis. The Trustees will periodically have projections of funded status performed to assess the current and expected future progress toward the overall funding goals of KCPERS.

V. Funding Policy Review

It is expected that the funding policy may need to be amended in future years as the funding of the Retirement Systems is a dynamic process which is dependent on a number of variables. Therefore, the funding policy will be reviewed annually following the annual actuarial valuation and amended as necessary by the Trustees.